Australian Government

Coalition of Peaks

FIRST NATIONS ECONOMIC EMPOWERMENT ALLIANCE

First Nations Economic Partnership

Annual Update

22 July 2026

PARTNERS' FOREWORD

We are pleased to present the 2025–26 Annual Update on the progress of the First Nations Economic Partnership (Economic Partnership) to the Accountable Ministers. The Economic Partnership is a pivotal undertaking to advance economic empowerment and lasting economic security for First Nations peoples, communities and organisations. Formalised through an Agreement signed on 29 September 2025, this Partnership represents a historic, 5–year commitment between the Australian Government, the Coalition of Peaks and the First Nations Economic Empowerment Alliance (Alliance).

At the heart of the Economic Partnership is an ambition to move beyond consultation and enable shared decision-making on substantive economic and fiscal policy reform. Over the first year of this new endeavour, our focus has shifted from establishing foundational structures to progressing agreed priorities. Through shared decision making, we have initiated reforms to unlock investment (specifically through Specialist Investment Vehicles (SIVs)), developed policy options to build employment in the community-controlled sector, and commenced co-design of a First Nations Economic Framework. With these foundations now in place, the Economic Partnership enters its second year focused on translating its shared ambition into practical policy proposals and pathways to implementation. This report provides a transparent account of our joint governance, progress of strategic workplans and achievements under this Partnership Agreement.

EXECUTIVE SUMMARY

The first year of the Economic Partnership has seen the Partners establish governance and administrative arrangements and move into substantive policy work. Three working groups have been established, focussing on access to capital, employment and career pathways and developing a First Nations Economic Framework (Economic Framework).

This Annual Update reports on progress in implementing our shared Annual Workplan and Working Group work schedules. While some deliverables are complete, others remain in progress. In its second year, the Economic Partnership will make a deliberate transition from establishing governance and processes to developing defined policy propositions and implementation pathways, including practical advice for government consideration.

Work will continue in 2026–27, with a focus on key priorities including developing the Economic Framework. The Partners will continue exploring possible policy initiatives including employment programs in the community-controlled sector, Economic Inclusion Zones, fit-for-purpose finance products and consideration for options to develop a First Nations Investment and Finance Council. Partners will also coordinate ministerial engagement and identify opportunities aligned with relevant Budget and other government decision-making processes, supporting mature proposals to move from policy development toward implementation.

ABOUT THE PARTNERSHIP AND THIS ANNUAL UPDATE

The Economic Partnership, aligned with the Closing the Gap Agreement and the United Nations Declaration on the Rights of Indigenous Peoples, was signed on 29 September 2025 between the Australian Government, the Coalition of Peaks and the Alliance.

The Economic Partnership establishes a mechanism for the Partners to share in decisions about reforms to First Nations economic policy, built around the 'strong partnership elements' of Priority Reform One of the Closing the Gap Agreement.

The Partners are committed to transparency and regular reporting on the work of the Economic Partnership. This is the first annual written update to the Accountable Ministers (the Treasurer and the Minister for Indigenous Australians) and is required to be submitted under clause 71 of the Agreement and copied to other Ministers as needed. It is also required to be published under clause 70(c) and the written update will be posted on the websites of the Partners.

ACHIEVEMENTS

The Agreement that underpins the Economic Partnership was successfully negotiated and signed by all Partners in September 2025. This Agreement is the first time First Nations Partners and the Australian Government have sought to work together in partnership to advance the economic empowerment and lasting economic security for First Nations peoples, communities and organisations. The Partnership has also sought to support increased productivity and economic growth. Importantly, the Economic Partnership has a focus beyond generating more employment to also growing local economies and leveraging assets and capital to build wealth for future generations.

The Economic Partnership has established robust governance and administrative arrangements and commenced developing tangible policy options through three core workstreams:

- The Employment and Career Pathways Working Group is co-chaired by the National Indigenous Australians Agency (NIAA) and the Coalition of Peaks — and includes representatives from community-controlled organisations from most jurisdictions. The Working Group is taking forward policy work including:
    - exploring how to grow employment and career pathways in the community-controlled sector
    - developing a model for Economic Inclusion Zones, aimed at expanding economic participation in specific places.
- The Access to Capital and Institutional Arrangements Working Group is co-chaired by Treasury and the Alliance. This Working Group is exploring ways to increase opportunities for First Nations businesses and projects, including:
    - strengthening the role that Specialist Investment Vehicles (SIVs) can play to improve access to finance, and strengthening the role of Indigenous Business Australia and the Indigenous Land and Sea Corporation
    - exploring the establishment a Commonwealth First Nations Investment and Finance Council
    - exploring other options for fit-for-purpose finance, including the role of private capital.
- The First Nations Economic Framework Steering Committee is co-led by the Department of the Prime Minister and Cabinet (PM&C), the Alliance and the Peaks. It has been formed to oversee development of the First Nations Economic Framework. It is proposed that consultation will be undertaken in the second half of 2026, with a draft Framework prepared by the end of 2026 and a final Framework by February 2027.

For the full Annual Workplan report and performance report, see Appendix 1 and Appendix 2.

CHALLENGES AND LESSONS LEARNED

Shared decision making is a real opportunity for improved outcomes and greater collaboration between First Nations communities and Government. Genuine, shared decision making requires shifting relationships and ways of working, from consultation to shared ownership of processes and decisions. This requires more substantive engagement from Government agencies so that First Nations Partners are not simply responding to pre-formed proposals, but helping shape policy ideas, recommendations, and reforms from the outset.

This approach is a change from standard policy processes. It requires all of us to build the trust, respect and relationships needed for genuine shared decision-making.

A key challenge for all Partners has been learning to use the Agreement as the platform for the Economic Partnership's work. All Partners are committed to the Partnership Agreement and to making progress. However, again, using an agreement as a platform for making government policy is not common practice. Effort, resources and discipline are required to ensure full and timely implementation of what has been agreed.

To be effective, shared decision making requires adequate resourcing of all Partners and a common secretariat that is accountable to the Partners. More progress has been made on Economic Partnership work as resourcing arrangements have been settled.

Finally, while strong secretariat and governance arrangements are necessary foundations, they are not sufficient on their own. Moving from establishing the Partnership into implementation and genuine policy co-production has also had challenges. While the core governance architecture and processes are now in place, the next phase of work requires clear pathways for advice to move forward for Government consideration (including, where matters require Ministerial or Cabinet-level decision-making, providing clear explanations of the decision pathways). To be effective, Partnership processes also need to work backwards from Government decision windows so that policy advice is developed in time to be considered, funded and implemented.

POLICY ADVICE AND REFORM AREAS

Employment and Career Pathways Working Group

The Working Group on Employment and Career Pathways has identified and prioritised several community-controlled sectors including health, aged care and early childhood that are suitable for growing First Nations employment and having regard to the success in Aboriginal Community Controlled Health Organisations.

The Working Group will facilitate detailed design (including delivery mechanisms and costings) in respect of its agreed proposals and opportunities and provide further advice to the Partnership and Government for consideration.

Regarding Economic Inclusion Zones, the Working Group is required to prepare two design reports for consideration by the Economic Partnership:

- an initial report to scope the model which was considered by the Economic Partnership on 22 July 2026, and
- a final report identifying proposed zones, a delivery model, and costings and recommendations in December 2026.

At a high level, the Working Group is proposing design features for Economic Inclusion Zones that include:

- establishing them on an ‘opt-in’ basis, where there is one or more Aboriginal and Torres Strait Islander community-controlled organisations (ACCOs), or an existing place-based initiative, with the capacity, or ability to build the capacity, and willingness to be resourced to lead a zone
- the development of a comprehensive regional economic profile, as a first action for each Economic Inclusion Zone, and the lead ACCO or ACCOs convening relevant partners across government, employers and industry, to develop Economic Inclusion Action Plans, based on the Regional Economic Profiles, that are focused on specific and achievable priority areas.

Access to Capital and Institutional Arrangements Working Group

The Access to Capital and Institutional Arrangements Working Group has developed policy options to both increase avenues for First Nations proponents to seek capital from SIVs, as well as to embed First Nations considerations across SIVs. These include:

- dedicated allocations and minimum SIV commitment levels (while preserving board independence), a percentage-based floor, or allocations for sector-specific projects (e.g. energy)
- improving governance and reporting requirements, including updates to investment mandates, engaging First Nations representatives (including through Board appointments), and where necessary and relevant – through enabling legislation
- building cultural capability across SIVs to address deficit thinking and perceptions of risk, and identify First Nations rights and economic opportunities as integral to good investment practice
- tracking and reporting on how First Nations proponents move through the SIV processes.

The Working Group is also exploring improving financial products and exploring options for a First Nations Finance and Investment Council or a similar mechanism (see Priorities for 2026–27 for more detail). Proposals raised include First Nations small loans through the National Reconstruction Fund Corporation and extending Northern Australia Infrastructure Facility small loans and direct lending pathways.

PRIORITIES FOR 2026–27

First Nations Economic Framework

Developing the Economic Framework is one of the Economic Partnership's immediate priorities. Key initial steps to deliver the Economic Framework will include development of a discussion paper and undertaking broad and targeted engagement. The First Nations Economic Framework Steering Committee will work closely with the principal subcontractor, Inside Policy, to deliver a draft Framework for Partnership consideration by the end of 2026.

The Employment and Career Pathways Working Group

The Employment and Career Pathways Working Group continues to progress its agreed Work Schedule. This includes further work to design funded programs to grow secure employment in priority community-controlled sectors and preparation of a final report to the Partnership by December 2026 regarding the implementation of Economic Inclusion Zones.

Access to Capital and Institutional Arrangements Working Group

The Access to Capital and Institutional Arrangements Working Group has an ambitious forward agenda up until March 2027, focused on identifying early opportunities while progressing longer-term reforms to improve First Nations access to capital. Current priorities include exploring more fit-for-purpose financial products for First Nations businesses, communities and projects; co-designing options for a First Nations Investment and Finance Council or comparable intermediary mechanism; and convening private capital roundtables in 2026–27 to examine how banks, institutional investors, philanthropy and other capital providers can better support First Nations-led projects, ownership and long-term benefit-sharing.

FURTHER INFORMATION

Further information on the Economic Partnership is available on the Treasury website: https://treasury.gov.au/policy-topics/economy/first-nations-economic-partnership

APPENDICES

Appendix 1: 2025–26 Annual Workplan – summary of delivery

Appendix 2: 2025–26 Performance report

Appendix 3: Employment and Career Pathways Working Group – Report

Appendix 4: Access to Capital and Institutional Arrangements Working Group – Report

Appendix 5: First Nations Economic Framework Steering Committee – Report

APPENDIX 1: ANNUAL WORKPLAN – SUMMARY OF DELIVERABLES.

Of the 8 deliverables:

- 3 are complete
- 5 are in progress and on track to be completed by the milestone date.

Agreement clause	Deliverable	Status	Comments
32	Develop and agree 2025–26 Annual Workplan	Completed	Agreed by partners 7 November 2025
33	First Nations Economic Framework	In progress, on track to meet milestone	See update from Economic Framework Steering Committee at Appendix 5
34(a)	Advice on strengthening SIV mandates	Completed	See update from Access to Capital Working Group at Appendix 4
34(a)	Explore establishing a First Nations Investment and Finance Council	In progress, on track to meet milestone	See update from Access to Capital Working Group at Appendix 4
34 (c)	Advice on Prescribed Body Corporate (PBC) Funding – PBC Steering Group to consult	Completed	8 December 2025: Partners discussed and provided advice on implementation of PBC funding.
34(d)	Explore development of Economic Inclusion Zones	In progress, on track to meet milestone	See update from Employment and Career Pathways Working Group at Appendix 3
34(e)	Explore approaches to grow secure employment and career pathways in community-controlled sector and support capacity building	In progress, on track to meet milestone	See update from Employment and Career Pathways Working Group at Appendix 3
34(f)	Indigenous Procurement Policy (IPP)	In progress, on track to meet milestone	18 February 2026: Advice on IPP, including implementation of the agreed recommendations from the June 2025 Australian National Audit Office report 23 September 2026: NIAA to bring a further paper on the IPP for discussion and agreement.

APPENDIX 2: 2025–26 PERFORMANCE REPORT

Of the seven performance measures:

- 2 were met
- 1 was partially met
- 2 were not met
- 2 are not applicable in the reporting period

<table>
<tr><th>Measure</th><th>Target</th><th>Comment</th></tr>
<tr><td>Annual Workplan published</td><td>Publication</td><td>Met.
The 2025–26 Annual Workplan was agreed on 8 December 2025 and updated on 18 February 2026 and 20 May 2026 and is publicly available on the Treasury website.</td></tr>
<tr><td>Approach to developing the Economic Framework published</td><td>Publication</td><td>Not met.
The approach to developing the Economic Framework was agreed on 20 May 2026.
As at 30 June 2026, the approach had not been published pending outcome of the procurement process. Once finalised, the approach will be published on the Treasury website.</td></tr>
<tr><td>Funding allocations published</td><td>100% of allocations</td><td>Met.
100% of funding agreements/contracts have been published: Partner resourcing (GrantConnect) and Working Group funding (AusTender)</td></tr>
<tr><td>Meeting outcomes published 15 business days after each meeting</td><td>100% of meetings</td><td>Partially met
50% of meetings were published within in the required 15 business days.
<table>
<tr><th>Meeting</th><th>Published</th><th>Status</th></tr>
<tr><td>21 October 2025</td><td>Yes – 22 business days after meeting</td><td>Not met</td></tr>
<tr><td>8 December 2025</td><td>Yes – 42 business days after meeting</td><td>Not met</td></tr>
<tr><td>18 February 2026</td><td>Yes – 9 business days after meeting</td><td>Met</td></tr>
<tr><td>20 May 2026</td><td>Yes – 11 business days after meeting</td><td>Met</td></tr>
</table></td></tr>
<tr><td>Annual written update delivered to the Accountable Ministers by 31 July 2026</td><td>Delivery</td><td>Not applicable for this reporting period, will be reported on in the 2026-27 period.</td></tr>
</table>

Measure	Target	Comment
Annual written update published within 5 business days of being accepted by the Accountable Ministers	Publication	Not applicable for this reporting period, will be reported on in the 2026-27 period.
Monitoring and evaluation framework delivered and published by 30 June 2026	Publication	**Not met.** Timeframe for the monitoring and evaluation framework has been revised to December 2026. The approach to developing the framework is to be considered and agreed by the Partners at the 22 July 2026 meeting.

APPENDIX 3: EMPLOYMENT AND CAREER PATHWAYS WORKING GROUP – REPORT

The Employment and Career Pathways Working Group was established for an initial period of 12 months from 1 January 2026 with the purpose of making policy recommendations to the Economic Partnership around two immediate priority actions in the Partnership Agreement:

- establishing Economic Inclusion Zones (clause 34(d)) (the zones priority); and
- designing funded programs to grow secure employment in the community-controlled sector (clause 34(e)) (the jobs priority).

Key achievements

The Working Group convened two meetings during the reporting period.

Economic Inclusion Zones priority

The Working Group Co-Chairs engaged with the Working Group on a range of topics to draw on the collective experience of the members with regards to their understanding and experience of place-based initiatives.

At the first Working Group meeting on 7 May 2026, the Co-Chairs sought advice regarding:

- the nature of proposed sites including the number that could be established and if the focus should be on establishing zones in new areas, or building on existing place-based initiatives, or a blend
- what priorities the members would like to see applied in the selection of sites
- what the scope of zones would be and how governments would be involved.

A detailed review of research and relevant existing place-based initiatives was provided to the Working Group on 18 June 2026 to identify the key elements of successful place-based initiatives. A paper was provided by the Co-chairs at the June meeting that talked to:

- approaches to identifying sites and the need for an 'opt-in' approach for ACCOs in relevant areas
- the key actions that would be taken upon site selection, including the preparation of a regional economic profile that would identify the most appropriate stakeholders to be invited to be part of the zone membership
- the subsequent development of an Economic Action Inclusion Plan that would include priorities agreed by the zone members.

Verbal and written communication was received in response to this paper, and this is currently being used to draft the Initial Design Report for the July meeting of the Economic Partnership.

Jobs Priority

The Working Group Co-Chairs undertook a rapid data review of existing data and evidence around key gaps and opportunities to progress this priority through new and existing funded programs based on initial work by the Coalition of Peaks.

On 7 May 2026, the Working Group considered ideas from the Coalition of Peaks and the rapid data review, to support jobs and career pathways in the community-controlled sector.

An initial set of sectors were recommended to the Economic Partnership for development of concrete policy proposals to grow employment and career pathways in the community-controlled sector. These include:

- health – including aged care, mental health and environmental health
- early childhood education and care
- construction and maintenance (including housing)
- disability care
- renewable energy.

On 20 May 2026, the Economic Partnership agreed Commonwealth partners would seek advice from relevant Commonwealth portfolios to identify and take forward opportunities within the priority sectors in consultation with the Coalition of Peaks. Commonwealth Partners began the development of advice on opportunities and will report back to the Working Group in the next report period.

Lessons learnt

While the Working Group Co-Chairs undertook a rapid review of existing data and evidence around key gaps and opportunities to progress priorities, access to relevant data and evidence remains a challenge. It is noted that this remains a focus of the Government and its First Nations partners.

The Economic Partnership is an opportunity to strengthen the connections across major Government reforms, such as the National Skills Agreement and the Employment Services Reforms, and ensure they are consistent with the Closing the Gap priority reforms and deliver for First Nations peoples.

Deliverables for 2026-27

For the Economic Inclusion Zones, the Co-Chairs will deliver an initial report to the First Nations Economic Partnership at the July 2026 meeting. The initial report will include high level design considerations related to site selection and actions, and recommendations for further progressing the priority.

The Co-Chairs will progress the zones priority via the development and delivery of a final report to the December 2026 meeting of the Economic Partnership. The final report will provide more granular details on zone design as well as proposed sites and First Nations leads.

For the jobs priority, the Co-Chairs will deliver to the First Nations Economic Partnership a policy proposal(s) including initial costings and advice relating to implementation.

APPENDIX 4: ACCESS TO CAPITAL AND INSTITUTIONAL ARRANGEMENTS WORKING GROUP – REPORT

Key achievements

The Working Group is fully operational. Governance, administrative, communication and funding arrangements are now established. All deliverables are on track.

Key achievements include:

- reaching consensus on the Working Group's priorities and establishing the forward work plan
- identifying a range of key issues, barriers and challenges that are limiting opportunities for First Nations proponents to access capital
- developing and delivering practical and tangible policy advice for Government consideration on SIVs, including on data and reporting
- agreeing an approach to co-designing a First Nations Investment and Finance Council as the next priority
- planning private sector roundtables with institutional investors, philanthropy and others.

Lessons learnt

As with the Economic Partnership, this Working Group is the first of its nature, and has required flexibility, compromise, good will and commitment. While it is early days, the Co-Chairs have established a strong, open and trusting relationship. Engagement and collaboration from the members and other experts has also been positive and productive, with shared-decision making starting to be demonstrated.

The Working Group is continuing to learn and adapt as the work progresses. Early lessons have included that establishing Working Group administrative and governance arrangements took more time than anticipated, and that developing shared recommendations requires partners to work through different perspectives, levels of ambition and institutional considerations. This includes balancing First Nations Partners' aspirations for reform with Government considerations relating to fiscal impacts, implementation risks and sequencing.

Deliverables for 2026-27

Phase	Timeline	Summary of key activities/phase outputs	Status
Working Group arrangements and governance	Feb–Mar 2026	• Confirm scope and priorities with reference to Terms of Reference. • Confirm Secretariat function for Working Group. • Finalise Work Schedule and engagement plan. • Identify Members and Experts for Working Group. • Partners to approve Working Group Schedule, members and timeframes (out of session). • Confirm funding arrangements with NIAA.	**Completed** • Terms of Reference agreed: 22 January 2026. • Work schedule agreed: 23 March 2026. • Members/ Experts agreed: 23 March 2026. • Working Group meetings held 22 April and 24 June 2026. • SIV Workshop held: 20 March 2026. • Funding agreement settled: June 2026.
Phase 1: Start-up, scoping and alignment, as well as SIV advice	Mar–Apr 2026	• The Working Group Co-Chairs will identify key priority areas. • Develop options on SIVs, e.g. investment mandate change.	**Completed** • Timeline for progressing key priorities: agreed by co-chairs. • Practical options on SIVs: SIV Advice Note agreed by Partnership 20 May 2026.
Phase 2: Evidence review, mapping and initial engagement, and advice on other priority areas	May–Jun 2026	• Assess current state and identify opportunities. • Explore and develop options for the next key priority area(s). Relates to SIV Advice Note deliverables: (B), (C), (D), and (E)	**Partially completed** Phase 2 assessment findings: • Data collection is underway, but assessment is pending finalisation of RFQ. Alliance has commenced RFQ process with external supplier. expected to be onboarded in July. **Completed actions** • SIV Advice Note agreed by Partnership 20 May 2026. • SIV Data Note: Tabled at Partnership Meeting 22 July 2026. • Government Advice note (outlining recommendations on key policy areas): Tabled at

Phase	Timeline	Summary of key activities/phase outputs	Status
			Partnership Meeting 22 July 2026.
Phase 3: Options to accelerate access to capital and markets, including a Finance and Investment Council and Institutional reforms	Jun–Aug 2026 6-month Interim Report due	• Drawing on Phase 2 and consultation with key stakeholders (e.g. targeted engagements, sector roundtables etc.), finalise the Interim Report. Relates to SIV Advice Note deliverables: (B), (C), (D), and (E)	**Partially complete, on track** Specific options and recommendations: • SIV Advice Note: Completed, agreed by Partnership 20 May 2026. • SIV Data Note: Completed, to be tabled at Partnership Meeting 22 July 2026. • Government Advice Note (outlining recommendations on key policy areas): Completed, to be tabled at Partnership Meeting 22 July 2026. • Further exploring finance products and exploration of options for a Finance and Investment Council: In progress. • Interim Report: Completed, to be tabled at Partnership meeting 22 July 2026.
Phase 4: Co-design of preferred package and Framework integration	Sep – Oct 2026	• Refine options into preferred reform package (options could include an investment and finance council, capital mechanisms, institutional changes). • Circulate Options and Package Paper, validation roundtables. • Develop MYEFO proposal for consideration by Government. Relates to SIV Advice Note deliverables: (A)	**Initial work commenced, on track** Pending onboarding of external supplier.
Phase 5: Post-Framework finalisation and early implementation support	Nov 2026 – Jan 2027 12-month Final Report due	• Finalise report and ensure alignment with First Nations Economic Framework. • Develop recommendations for implementation of agreed policy options. • Co-chairs develop business case for Working Group extension.	Not yet commenced.

Phase	Timeline	Summary of key activities/phase outputs	Status
Phase 6: Next steps: Consolidation, monitoring and extended handover	Jan–March 2027	• Develop agreed implementation plan / roadmap and handover briefings. • Capture feedback and refine guidance based on lessons learned during 2026. • Co-Chairs to consider recommendations on how key learnings and reflections from Working Group could inform Partnership Work going forwards.	Not yet commenced.

APPENDIX 5: FIRST NATIONS ECONOMIC FRAMEWORK STEERING COMMITTEE – REPORT

Key achievements

- Endorsed the appointment of Inside Policy as the principal subcontractor, with procurement processes and contractual arrangements with the principal subcontractor.
- Agreed revised project timelines and governance arrangements to support delivery of the Framework by February 2027.

Lessons learnt

- Procurement processes can significantly impact delivery timelines and should be more effectively factored into future planning.
- Strong governance and regular Steering Committee oversight are critical to maintaining momentum and managing emerging risks.
- Early clear agreement on scope, methodology, engagement and governance is essential for successful delivery.
- A balanced engagement approach combining broad consultation with targeted stakeholder engagement is necessary to deliver within compressed timeframes.

Deliverables for 2026-27

- Complete onboarding of Inside Policy as the principal subcontractor.
- Finalise the project plan and stakeholder engagement strategy.
- Develop and release the Discussion Paper.
- Deliver public consultation and targeted stakeholder engagement activities.
- Prepare a draft First Nations Economic Framework by the end of 2026.
- Finalise the First Nations Economic Framework by February 2027.

Phase	Timeline	Summary of key activities/phase outputs	Status
Governance and procurement	Complete May – July 2026	• Established Steering Committee governance, agreed Terms of Reference, completed procurement and engaged principal subcontractor.	Completed
Project mobilisation	Jul 2026	• Inception meeting, onboarding of Inside Policy, confirm project methodology, governance and engagement approach.	Commencing

Phase	Timeline	Summary of key activities/phase outputs	Status
Planning	Jul – Aug 2026	• Finalise project plan, stakeholder engagement strategy and develop Discussion Paper.	Commencing
Engagement	Aug – Dec 2026	• Public consultation and targeted engagement with First Nations organisations, governments, industry and other stakeholders.	Planned
Framework development	Aug – Dec 2026	• Draft the First Nations Economic Framework, incorporating consultation feedback and Steering Committee advice.	Planned
Finalisation	Jan – Feb 2027	• Refine and finalise the Framework for endorsement and implementation planning.	Planned