



Australian Government  
The Treasury



International, Corporate & Investment Group

s 22 Deputy Secretary s 22	s 22 Executive Officer s 22	s 22 Senior Executive Assistant s 22
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INVESTOR FRONT DOOR

s 22	- s 22
First Assistant Secretary SESB2 s 22	
Executive Assistant: s 22	APS5 s 22
Executive Officer: s 22	EL1 s 22
s 22	

FRONT DOOR POLICY & DESIGN BRANCH

s 22	SESB1 s 22
Assistant Secretary	
Executive Assistant	
s 22	APS5 s 22

Front Door Policy Unit

s 22		s 22
s 22	EL2	
	EL1	
	EL1	
	APS6	
	APS6	
	APS5	
	Grad	
	Grad	

Regulatory Policy Unit

s 22		s 22
s 22	EL2	
	EL1	
	EL1	
	EL1	
	EL1	
	APS6	
	A/g APS6	
	APS5	
	Grad	

PROJECT ENGAGEMENT AND DELIVERY BRANCH

s 22	SESB1 s 22
Assistant Secretary	
Executive Assistant: s 22	APS5 s 22

Projects Assessments Unit

s 22		s 22
s 22	EL2	
	EL1	
	EL1	
	EL1	
	EL1	
	Grad	

Regulatory Facilitation Unit

s 22		s 22
s 22	EL2	
	EL1	
	EL1	
	EL1	
	EL1	
	APS6	
	APS4	

Governance & Strategic Coordination Unit

s 22		s 22
s 22	EL2	
	EL1	
	EL1	
	EL1	
	EL1	
	APS6	
	APS4	

Engagement & Investment Facilitation Unit

s 22		s 22
s 22	EL2	
	EL2	
	EL1	



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	A/g EL1	
	APS6	

s 22





# Investor Front Door project criteria

## Criteria 1

Your proposal has the potential to deliver transformational opportunities to Australia

The Investor Front Door is focused on projects that have transformational potential that aligns with Australia’s strategic priorities.

Factors	What your evidence should demonstrate	Examples of supporting evidence <sup>1</sup>
<b>Project size – capital expenditure must exceed \$50m</b>	Explain the estimated capital expenditure (CAPEX) and the proposed capital structure (e.g. equity, debt) of your proposal.	<ul style="list-style-type: none"> <li>• Cost estimates from feasibility or front-end engineering design (FEED) studies, financial statements or models, and work breakdown structures and/or quotes for key project components.</li> </ul>
<b>Alignment with Australian Government strategic priorities</b>	Explain how your proposal aligns with and/or will contribute to the strategic priorities of the Australian Government. If the National Cabinet or Australian Government has identified priority sectors for the Investor Front Door, then identify the sector for your proposal.	<ul style="list-style-type: none"> <li>• Statement outlining how your proposal aligns with Australian Government priorities, including details of the current or emerging strategic problem or opportunity it addresses.</li> <li>• Statement identifying the sector for your proposal.</li> </ul>
<b>Genuine, unique opportunity or innovative</b>	Explain what makes your proposal a genuine, unique opportunity for Australia.	<ul style="list-style-type: none"> <li>• Statement on the uniqueness of the proposal, including guidance on your proposal’s innovative products, processes or services.</li> </ul>

<sup>1</sup> Note that the examples of supporting evidence are not intended to be prescriptive nor exhaustive. Rather, the examples reflect the types of information that may enable the Investor Front Door to make an adequate assessment of the merits of your proposal. It is recommended you provide any evidence which demonstrates fulfilment of the criteria but might not be included in the examples of supporting evidence.

# Criteria 2

## Your proposal benefits Australia

The Investor Front Door has a mandate to service projects which have economic benefits for Australia.

Factors	What your evidence should demonstrate	Examples of supporting evidence <sup>2</sup>
<b>Australian-based</b>	<p>Explain where your proposal will take place, including:</p> <ul style="list-style-type: none"> <li>the primary location(s) planned or being considered for your project’s operations</li> <li>where any intellectual property (IP) will be domiciled and used, including IP developed as part of the project (if applicable to your project).</li> </ul>	<ul style="list-style-type: none"> <li>Details of any sites or land acquired, secured or efforts to secure (e.g. lease agreements or land use approvals), including identifying which traditional owner(s) are associated with the location.</li> <li>Details of any IP agreements or undertakings to establish IP agreements.</li> </ul>
<b>Benefits to Australia, including potential to meet the requirements of the Community Benefit Principles</b>	<p>Explain the overall merit of your proposal to Australia with quantitative and qualitative indicators and the methods used to quantify them, including:</p> <ul style="list-style-type: none"> <li>how your proposal has regard to the Community Benefit Principles, as defined under s10(3) of the <a href="#">Future Made in Australia Act 2024</a>.</li> <li>alignment with any regional planning, development priorities or other objectives.</li> </ul>	<ul style="list-style-type: none"> <li>Relevant estimates and/or forecasting of any economic contributions, emissions reduction, benefits to supply chain resilience or the circular economy.</li> <li>Statement outlining how your proposal has regard to any or each of the <i>Community Benefit Principles</i>, for example details of:             <ul style="list-style-type: none"> <li>number of jobs supported, investment in training and skills and/or opportunities for workforce participation including for traditionally underrepresented cohorts</li> <li>any engagement or partnerships with local and First Nation communities or organisations, including commitments or plans for involvement, investment or revenue sharing</li> <li>any benefits to domestic industrial capabilities, including approach to procurement for the proposal.</li> </ul> </li> <li>Details of alignment with any local and/or regional development strategies.</li> </ul>

<sup>2</sup> Note that the examples of supporting evidence are not intended to be prescriptive nor exhaustive. Rather, the examples reflect the types of information that may enable the Investor Front Door to make an adequate assessment of the merits of your proposal. It is recommended you provide any evidence which demonstrates fulfilment of the criteria but might not be included in the examples of supporting evidence.

# Criteria 3

## Your proposal has a reasonable prospect of success

The Investor Front Door’s efforts are focused on projects that are feasible...

Factors	What your evidence should demonstrate	Examples of supporting evidence <sup>3</sup>
Sufficiently developed and viable business case	<p>Explain the business case for your proposal, including:</p> <ul style="list-style-type: none"> <li>• strategy and current development status</li> <li>• business model, including project economics</li> <li>• key technical, execution and commercial risks, including any mitigation strategies</li> <li>• details of support and endorsement from strategic, government or community partners.</li> </ul>	<ul style="list-style-type: none"> <li>• Your business case(s), which could include:                             <ul style="list-style-type: none"> <li>– feasibility studies, financial viability assessments, risk assessments and risk mitigation strategies</li> <li>– revenue projections and sensitivities (including target markets and pricing strategy)</li> <li>– cost projections (including fixed and variable costs)</li> <li>– any strategic partners (including domestic and foreign investors, offtakers or suppliers)</li> <li>– willingness or ability of private markets to finance your proposal</li> <li>– agreements with state and/or local governments</li> <li>– letters of support from key community stakeholders (including First Nations organisations).</li> </ul> </li> </ul>
Capacity and capability to deliver	<p>Explain any relevant experience and capabilities to support delivering your proposal.</p>	<ul style="list-style-type: none"> <li>• Details of management team and/or key project personnel, including any relevant experience, accreditations or previous experience with related projects.</li> </ul>

<sup>3</sup> Note that the examples of supporting evidence are not intended to be prescriptive nor exhaustive. Rather, the examples reflect the types of information that may enable the Investor Front Door to make an adequate assessment of the merits of your proposal. It is recommended you provide any evidence which demonstrates fulfilment of the criteria but might not be included in the examples of supporting evidence.

# Criteria 4

## Your project will benefit from accessing the Investor Front Door’s services

...and may require the support of the Australian Government to overcome specific barriers<sup>4</sup>.

Factors	What your evidence should demonstrate	Examples of supporting evidence <sup>5</sup>
<b>Clear request of the Investor Front Door</b>	Clearly state how you expect your proposal to benefit from receiving services from the Investor Front Door.	<ul style="list-style-type: none"> <li>• Letter or statement from your board, Chief Executive Officer or authorised representative, including:                             <ul style="list-style-type: none"> <li>– regulatory uncertainties or complexities affecting your proposal</li> <li>– any existing support and/or requests being sought from other governments (e.g. state or territory governments).</li> </ul> </li> <li>• Any requests for access to financing support.</li> </ul>
<b>Extent you have explored other avenues</b>	Explain any other avenues you have considered and/or pursued to progress your proposal, including previous, current or planned engagement. For example: <ul style="list-style-type: none"> <li>• engagement with relevant regulators and/or government agencies</li> <li>• private capital raisings</li> <li>• applications to relevant grant programs and/or specialist investment vehicles.</li> </ul>	<ul style="list-style-type: none"> <li>• Details which demonstrate previous, ongoing or planned engagement with federal, state and territory and/or local government agencies, including regulatory, grant or other funding applications.</li> <li>• Letters of intent from project partners or capital providers or shareholder agreements and/or announcements to markets or investors.</li> </ul>

Projects assessed against the prioritisation criteria will also be subject to due diligence considerations related to the conduct of persons and entities relevant to a project.

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4 Engagement with the Investor Front Door does not guarantee that the project will be successful or that the regulatory decisions made would be in favour of the project.

5 Note that the examples of supporting evidence are not intended to be prescriptive nor exhaustive. Rather, the examples reflect the types of information that may enable the Investor Front Door to make an adequate assessment of the merits of your proposal. It is recommended you provide any evidence which demonstrates fulfilment of the criteria but might not be included in the examples of supporting evidence.

# Investor Front Door – Pilot Project Selection and Facilitation

## Project selection

### Proponent Engages with Front Door

Via:

- Direct engagement
- Referral from MPFA\*
- Referral from NZEA\*
- Referral from other agency
- Referral from state/territory

### Project Assessment

Front Door assesses projects against prioritisation criteria

Recommends Nationally Significant Projects to Treasurer

Works with MPFA to consider recommending Major Projects\*

s 47E(d)

Agreed

Front Door facilitates the project as part of the pilot

### MPFA

For high merit projects not designated as nationally significant, MPFA considers recommending Minister Ayres designate Major Project

Agreed

MPFA facilitates Major Project

## Project facilitation

### Commonwealth Regulatory Facilitation

Front Door facilitates engagement with Commonwealth regulators, including for:

- Environment and biodiversity
- Foreign Investment
- Australian Industry Participation Plan\*
- Energy market regulation
- Aboriginal and Torres Strait Islander Heritage
- Workplace relations

### State and Territory Regulatory Facilitation

During the pilot, the Front Door will engage with state and territory coordinators general and equivalent agencies to support the facilitation of projects through state and territory regulatory regimes.

### Investment Facilitation

Front Door facilitates financing consideration, via Investor Council, including by:

- Australian Renewable Energy Agency
- Clean Energy Finance Corporation
- Export Finance Australia
- National Reconstruction Fund\*
- Northern Australia Infrastructure Facility

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# Agency Roles in Project Facilitation

## MPFA

Advise the Minister for Industry and Innovation on designating Major Projects and facilitate these projects through regulatory approval processes

## NZEA

Facilitate public and private sector investment in net zero transformation initiatives, including by referring matters to Specialist Investment Vehicles

## Austrade

Support and facilitate investment in Australia where that investment is likely to enhance opportunities for Australian export trade, including referring matters to relevant agencies

## Other Agencies

Liaise across government agencies to provide advice on investment proposals and contribute to opportunities for regulatory reform

*\*Industry Portfolio*

## INVESTOR FRONT DOOR

### Headline Statement

- The Investor Front Door pilot commenced on 1 September 2025. Project proponents can now contact the Investor Front Door to express interest in its services.
- The Investor Front Door will support proponents of major, transformational projects to efficiently navigate Commonwealth regulatory requirements. It will also help proponents to identify potential government financing opportunities.
- The Government will announce projects to be facilitated by the Investor Front Door after it has received and considered expressions of interest from project proponents.

### Key Points

- The pilot phase will run until early 2027. During the pilot, the Investor Front Door will facilitate a small number of projects to test and refine its service offering.
- The Government will select pilot projects using transparent and robust criteria, which are published on the Investor Front Door's website.
  - Projects will need to demonstrate alignment with the Government's strategic priorities; benefits to Australia; and a reasonable prospect of success. For the pilot, projects will also be selected that can help the Investor Front Door to test and refine its services.
- The Investor Front Door will also use the pilot to collect evidence of overlaps, gaps and inefficiencies in Australia's regulatory environment to inform the Government's regulatory reform agenda.
- The Investor Front Door is working closely with the Major Projects Facilitation Agency (MPFA), Australian Trade and Investment Commission (Austrade), Net Zero Economy Authority (NZEa), as well as state and territory governments.

**Contact Officer:**

Name: s 22

Division: Investor Front Door

Telephone: s 22

Last updated: 28/01/2026 3:49:00 PM

- Following the Economic Reform Roundtable, the Treasurer announced consultations on whether a Coordinator General function could help the Investor Front Door to support efficient regulatory decision-making for projects in the national interest.

### Timeline of Policy Commitments

Date	Policy Commitments
2024-25 Budget	The Government’s commitment to establish a new Front Door was announced alongside the Future Made in Australia agenda.
September – October 2024	Treasury undertook a formal three-week public consultation to seek views on a broad model for the Front Door. Over 30 stakeholder meetings and three virtual forums were conducted (with over 50 forum attendees), and 50 formal submissions were received.
2024-25 MYEFO	The Government committed \$11.2 million over two years in the 2024-25 MYEFO to support the establishment of a new Front Door to act as a single entry point for investors and proponents of major, transformational projects across all sectors of the economy.
Treasurer’s 4 <sup>th</sup> Investor Roundtable – November 2024	<p>The Treasurer announced the Investor Council to support better coordination of investment in national priorities under the Front Door by regularly convening key government agencies and investment vehicles.</p> <p>The Investor Council held its first meeting on 12 March 2025.</p>
Economic Reform Roundtable – August 2025	The Treasurer announced that consultation would be held on a Coordinator General function within the Investor Front Door.
1 September 2025	The website <a href="http://www.investorfrontdoor.gov.au">www.investorfrontdoor.gov.au</a> was launched, which includes the criteria for project selection.
2025-26 MYEFO	The Government committed \$17.3 million over two years from 2025-26 in the 2025-26 MYEFO for the Investor Front Door to pilot and refine its service offering for major, transformational projects.

# Investor Front Door and Sector Assessments

## KEY MESSAGE

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- The Investor Front Door started its pilot phase on 1 September 2025, making it easier to invest and develop nationally significant projects in Australia.

## KEY FACTS AND FIGURES

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- The Government committed \$11.2 million over two years in the 2024-25 MYEFO for Treasury to pilot the Investor Front Door's services from September 2025.
- The Front Door will streamline how proponents of nationally significant projects interact with the Government.
- Selected projects will get a dedicated engagement manager to help them navigate regulatory requirements and find suitable government financing opportunities.
- The pilot will focus on a limited number of projects so we can test how to maximise the benefits of our service. The pilot will collect evidence on overlaps, gaps and inefficiencies in Australia's regulatory environment and project financing arrangements to inform the Government on reform opportunities.
- The Government will select priority projects using transparent and robust criteria. For the pilot, projects will need to demonstrate that they align with the Australian Government's strategic priorities; that they will generate benefits for Australia; and that they can deliver. Projects for the pilot will also need to demonstrate they can help the Investor Front Door test and refine its services.
  - The criteria aim to identify Nationally Significant Projects across all sectors of the economy with the potential to deliver transformational opportunities and benefits to Australia.

<b>Office Responsible</b>	Treasurer – The Hon Jim Chalmers MP	<b>Adviser</b>	s 22
<b>Contact Officer</b>	s 22	<b>Contact Number</b>	s 22
<b>Division responsible</b>	Investor Front Door		
<b>Date of Update</b>	29 September 2025		

## Investor Front Door and Sector Assessments

- Under the *Future Made in Australia Act 2024*, Treasury is responsible for conducting assessments of sectors against the National Interest Framework. The National Interest Framework consists of two streams: the net zero transformation stream and the economic resilience and security stream.
  - Sector assessments will be conducted separately to the functions of the Investor Front Door.
- Each assessment would consider the extent to which a sector aligns with the National Interest Framework and opportunities to address barriers to private investment in the national interest.
- Treasury is not currently undertaking any formal sector assessments against the National Interest Framework.
- Responsibility for oversight of the remainder of the Act, including the Community Benefit Principles, was transferred to the Department of Industry, Science and Resources on 13 May 2025 as part of a Machinery of Government change.

<b>Office Responsible</b>	Treasurer – The Hon Jim Chalmers MP	<b>Adviser</b>	s 22
<b>Contact Officer</b>	s 22	<b>Contact Number</b>	s 22
<b>Division responsible</b>	Investor Front Door		
<b>Date of Update</b>	29 September 2025		

# Investor Front Door and Sector Assessments

## BACKGROUND

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### Investor Front Door

- The Future Made in Australia agenda was announced alongside the Government's commitment to establish a new Investor Front Door.
- The Investor Front Door offers nationally significant projects a faster way to navigate their regulatory requirements. It also helps project proponents identify potential government financing opportunities.
  - Treasury undertook a formal three-week public consultation process from 13 September to 4 October 2024 to seek views on a broad model for the Front Door. Over 30 stakeholder meetings and three virtual forums were conducted (with over 50 forum attendees), and 50 formal submissions were received.
  - The Government will continue seeking feedback from investors, states and territories and communities during the pilot phase.
- The Government has also established an Investor Council to support better coordination of investment in national priorities under the Front Door by regularly convening key government agencies and investment vehicles.

### National Interest Framework Sector Assessments

- Sector assessments are not intended to replace other policy frameworks for decision making. The Government will consider support for sectors on a case by-case basis following an assessment to ensure any support provided is appropriate and targeted.
- Assessments will be conducted using an evidence-based and consultative process that brings together insights, expertise and perspectives from industry, investors, workers, communities and government stakeholders.

<b>Office Responsible</b>	Treasurer – The Hon Jim Chalmers MP	<b>Adviser</b>	s 22
<b>Contact Officer</b>	s 22	<b>Contact Number</b>	s 22
<b>Division responsible</b>	Investor Front Door		
<b>Date of Update</b>	29 September 2025		

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**Investor Front Door funding**

**2024-25 Budget:** Future Made in Australia - Attracting Investment in Strategic Industries (Future Made in Australia – Establishing a Single Front Door)

	2024-25	2025-26	2024-25 ASL
Total	1,883	-	6.0

**2024-25 MYEFO:** Future Made in Australia – accelerating investment in Australian industries (Establishing the Front Door - transitional arrangements)

	2024-25	2025-26	2024-25 ASL	2025-26 ASL
Total	4,509	6,674	15.0	20.0

**2025-26 MYEFO:** Piloting the Investor Front Door

	2024-25	2025-26	2026-27	2024-25 ASL	2025-26 ASL	2026-27 ASL
Total	-	5,810	11,462	-	22.5	45.0

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## PROCUREMENT OVERVIEW

### Probity Adviser - AGS

Contract number	CN4159599-A1
Execution Date	11-Jun-2025
Contract Period	11-Jun-2025 to 30-June-2026
Contract Value	\$81,405.00 (GST n/a)
Original Contract Value	\$51,405.00 (GST n/a)
Amendment Value	\$30,000.00 (GST n/a)
Amount paid to date (27/11/2025)	\$71,369.50 (GST n/a)
Amendment Execution Date	18-Dec-2025
Amendment Start Date	18-Dec-2025

### Regulatory Mapping Advice - KPMG

Contract number	CN4204788
Execution Date	13-Nov-2025
Contract Period	1-Dec-2025 to 30-Nov-2026
Extension options	Once – max end date of 29-May-2027
Contract Value	\$250,000
Procurement method	Open tender with 10 suppliers invited

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**Austender notice for KPMG**

**CN ID:**

CN4204788

**Agency:**

Department of the Treasury

**Publish Date:**

28-Nov-2025

**Category:**

Management advisory services

**Execution Date:**

13-Nov-2025

**Contract Period:**

1-Dec-2025 to 30-Nov-2026

**Extension Options:**

1

**Max End Date:**

29-May-2027

**Contract Value (AUD):**

\$250,000.00

**Description:**

Management advisory services

**Procurement Method:**

Open tender

**SON ID:**

[SON3751667](#)

**Suppliers Invited:**

10

**Confidentiality - Contract:**

No

**Confidentiality - Outputs:**

No

**Consultancy:**

Yes

**Consultancy Reason(s):**

Need for independent research or assessment

**Agency Reference ID:**

CON/GAUCON/C05643/1

**Austender notice for AGS**

**CN ID:**

CN4159599-A1

**Agency:**

Department of the Treasury

**Amendment Publish Date:**

18-Aug-2025

**Category:**

Legal services

**Execution Date:**

11-Jun-2025

**Contract Period:**

11-Jun-2025 to 30-Jun-2026

**Contract Value (AUD):**

\$71,405.00

**Amendment Value (AUD):**

\$20,000.00

**Amendment Execution Date:**

14-Aug-2025

**Amendment Start Date:**

14-Aug-2025

**Description:**

Legal services

**Parent CN:**

[CN4159599](#)

**Procurement Method:**

Limited tender

**Limited Tender Exemption:**

App A: 2. From another Commonwealth, state, territory or local government entity.

**Suppliers Invited:**

3

**Confidentiality - Contract:**

No

**Confidentiality - Outputs:**

No

**Consultancy:**

No

**Agency Reference ID:**

CON/GAUCON/C05307/4