## Australian Competition and Consumer Commission

Entity resources and planned performance

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# Australian Competition and Consumer Commission

#### Section 1: Entity overview and resources

#### 1.1 Strategic direction statement

The Australian Competition and Consumer Commission (ACCC) is an independent Commonwealth statutory authority whose role is to enforce the *Competition and Consumer Act 2010* (CCA) and a range of additional legislation, promoting competition, fair trading, consumer protection, and regulating national infrastructure for the benefit of all Australians.

The Australian Energy Regulator (AER) regulates energy markets and networks under national legislation and rules. The AER has an independent Board.

The ACCC and AER share staff, resources and facilities.

The roles of the ACCC and AER are founded on the principle that competition provides the best incentive for businesses to become more efficient, innovative and flexible and to operate in the long-term interests of consumers. Competition is a positive force that promotes economic growth and job creation.

It falls to the ACCC to determine which competition, consumer, fair trading and product safety matters it investigates, although it also receives directions on market studies and inquiries and industry monitoring from the Minister. The ACCC's role is to focus on those matters that have the potential to harm the competitive process or result in widespread consumer detriment.

The ACCC directs its resources to matters that provide the greatest overall benefit for competition and consumers. Each year the ACCC reviews its competition, consumer protection and fair-trading priorities, as set out in the ACCC Compliance and Enforcement Policy.

The ACCC also annually updates its product safety priorities to identify and address the risk of serious injury and death from unsafe consumer products.

The ACCC continues to prioritise work to educate and inform consumers about their rights under the Australian Consumer Law, as well as our work educating and informing consumers about the risks associated with scams.

The ACCC will continue to assess and review mergers via the informal clearance process to prevent changes in market structures that would substantially lessen competition. It will also continue to assess conduct and agreements that may breach relevant competition laws but which should be authorised because there is expected to be a net public benefit.

The ACCC will continue to focus on its role in relation to implementing and enforcing the Consumer Data Right, which provides consumers with more access to and control of their personal data, to promote competition across the economy.

The ACCC is the national regulator of natural monopoly infrastructure services in communication, postal services and rail industries, and has specific regulatory roles in relation to bulk water and bulk wheat port facilities. The ACCC also has a role in enforcing industry-specific competition and market rules in some infrastructure-based markets, such as retail electricity. Promoting efficient infrastructure provision through industry-specific regulatory role.

The ACCC also monitors other sectors (such as major airports, container stevedoring, petrol and communications) where there is limited competition or high consumer concern to provide information to governments and the public about the operation of the relevant markets.

In 2022–23 the ACCC will continue to focus on markets characterised by a lack of transparency or insufficient competition which inhibit efficient market outcomes. This includes undertaking inquiries, industry analysis and reporting activities covering a broad range of sectors, including gas and electricity, digital platforms, childcare, domestic aviation, agriculture, financial services, private health insurance and home, contents and strata insurance in northern Australia.

When undertaking all these key activities the ACCC will continue to engage extensively with a wide range of stakeholders to:

- achieve outcomes that enhance the welfare of all Australians
- minimise the regulatory burden for businesses without compromising its statutory responsibilities to promote competition and protect consumers.

The ACCC also seeks to contribute to the continuous improvement of regulatory frameworks to deliver on our purpose to, 'make markets work for consumers, now and in the future'.

The AER exists so that energy consumers are better off, now and in the future. The AER regulates wholesale and retail energy markets, and energy networks, under national energy legislation and rules. The AER has functions in all states and territories except Western Australia. We place consumers at the heart of our work, and are focused on ensuring a secure, reliable and affordable energy future for Australia as it transitions to net zero emissions.

In December 2020 the AER finalised and launched its *Strategic Plan 2020–2025*. The outcomes sought are grounded in the former Council of Australian Government (COAG) Strategic Energy Plan. To achieve these outcomes the AER has four objectives:

- protect vulnerable consumers, while enabling consumers to participate in energy markets
- effectively regulate competitive markets primarily through monitoring and reporting, and enforcement and compliance
- deliver efficient regulation of monopoly infrastructure while incentivising networks to become platforms for energy services
- use our expertise to inform debate about Australia's energy future and support the energy transition.

Budget October 2022–23 | Portfolio Budget Statements

#### 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the October *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

### Table 1.1: Australian Competition and Consumer Commission resource statement – Budget estimates for 2022–23 as at October Budget 2022

<b>U</b>	•	
	2021-22	2022-23
	Estimated	Estimate
	actual	
	\$'000	\$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available	53,877	81,663
Departmental appropriation (b)	288,855	290,455
s74 External Revenue (c)	4,534	3,410
Departmental capital budget (d)	32,172	31,666
Annual appropriations - other services - non-operating (e)		
Prior year appropriations available	24,128	24,128
Equity injection	1,100	14,000
Total departmental annual appropriations	404,666	445,322
Administered		
Special appropriations (f)	20	20
Total administered resourcing	20	20
Total resourcing for ACCC	404,686	445,342
	2021-22	2022-23
Average staffing level (number)	1,245	1,332

## Table 1.1: Australian Competition and Consumer Commission resource statement – Budget estimates for 2022–23 as at October Budget 2022 (continued)

## Third party payments from and on behalf of the National Competition Council (NCC)

	2021-22 Estimated	2022-23 Estimate
	actual \$'000	\$'000
Payments made on behalf of the NCC (as disclosed in the NCCs resource statement)	1,731	1,683
Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above)	850	850

All figures shown above are GST exclusive – these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

a) Appropriation Bill (No. 1) 2022–23, Supply Bill (No. 3) 2022–23 and Supply Act (No. 1) 2022–23.

b) Excludes departmental capital budget (DCB).

c) Estimated External Revenue receipts under section 74 of the PGPA Act.

d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

e) Appropriation Bill (No. 2) 2022–23, Supply Bill (No. 4) 2022–23 and Supply Act (No. 2) 2022–23.

f) Relates to repayments not provided for under other appropriations through section 77 of the PGPA Act.

#### 1.3 Budget measures

Budget measures in Part 1 relating to the ACCC are detailed in the October Budget Paper No. 2 and are summarised below.

## Table 1.2: Australian Competition and Consumer Commission October 2022–23Budget measures

				Buugot		
		2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
	Program	\$ 000	\$000	\$ 000	\$ 000	\$000
Receipt measures						
More Competition, Better Prices – increase penalties	1.1					
Administered receipt		-	-	-	7,178	55,432
Total		-	-	-	7,178	55,432
Total receipt measures						
Administered		-	-	-	7,178	55,432
Total		-	-	-	7,178	55,432
Payment measures						
An Ambitious and Enduring APS Reform Plan (a)						
Departmental payment	1.1	-	(64)	(165)	(186)	-
Departmental payment Fighting Online Scams	1.2	-	(37)	(92)	(114)	-
Departmental payment	1.1	-	-	-	-	-
Murray Darling Basin – water market reform (b)(c)						
Departmental payment	1.1	-	nfp	nfp	nfp	nfp
Plan for Cheaper Child Care (d)						
Departmental payment	1.1	-	7,789	3,045	-	-
Powering Australia - Community Batteries for Household Solar (e)						
Departmental payment	1.2	-	627	1,097	793	781
Savings from External Labour, and Savings from Advertising, Travel and Legal Expenses (f)						
Departmental payment	1.1	-	(4,108)	-	-	-
Departmental payment	1.2	-	(2,414)	-	-	-
Support for the Australian Energy Regulator to Implement Regulatory Changes						
Departmental payment	1.2	-	3,168	6,454	6,822	6,381

Part 1: Measures announced since the 2022–23 March Budget

## Table 1.2: Australian Competition and Consumer Commission October 2022–23 Budget measures (continued)

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Supporting the Supply of Australian Gas (g)						
Departmental payment	1.1	-	-	6,283	2,990	4,804
Total		-	4,961	16,622	10,305	11,966
Total payment measures						
Departmental		-	4,961	16,622	10,305	11,966
Total		-	4,961	16,622	10,305	11,966

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

a) The lead entity for measure An Ambitious and Enduring APS Reform Plan is the Department of Prime Minister and Cabinet. The full measure description and package details appear in Budget Paper No. 2, *Budget Measures 2022–23*, under the Prime Minister and Cabinet portfolio.

b) The full measure description and package details for the measure Murray Darling Basin – water market reform appear in Budget Paper No. 2, *Budget Measures 2022–23*, under the Climate Change, Energy, the Environment and Water portfolio.

c) The financial implications for this measure are not for publication (nfp) due to commercial sensitivities.

d) The lead entity for measure Plan for Cheaper Child Care is Services Australia. The full measure description and package details appear in Budget Paper No. 2, *Budget Measures 2022–23*, under the Education portfolio.

e) The lead entity for measure Powering Australia – Community Batteries for Household Solar is the Department of Climate Change, Energy, the Environment and Water. The full measure description and package details appear in Budget Paper No. 2, *Budget Measures 2022–23*, under the Climate Change, Energy, the Environment and Water portfolio.

f) The measure Savings from External Labour, and Savings from Advertising, Travel and Legal Expenses is a cross-portfolio measure. The full measure description and package details appear in the Budget Paper No. 2, *Budget Measures 2022–23*, under Cross Portfolio measures.

g) The lead entity for measure Supporting the Supply of Australian Gas is the Department of Industry, Science and Resources. The full measure description and package details appear in Budget Paper No. 2, *Budget Measures 2022–23*, under the Industry, Science and Resources portfolio.

#### Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ACCC can be found at: (https://www.accc.gov.au/publications/corporate-plan-priorities).

The most recent annual performance statement can be found at: (<u>http://www.accc.gov.au/annualreports</u>).

#### 2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced welfare of Australians through enforcing laws that promote competition and protect consumers, as well as taking other regulatory and related actions including monitoring and market analysis, public education, determining the terms of access to infrastructure services, and discharging regulatory responsibilities governing energy markets and networks.

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

#### Table 2.1: Budgeted expenses for Outcome 1

2021-22	2022-23	2023-24	2024-25	2025-26
Estimated	Budget	Forward	Forward	Forward
actual		estimate	estimate	estimate
\$'000	\$'000	\$'000	\$'000	\$'000
onsumer Co	mmission			
212,569	210,628	202,332	193,359	186,692
2,111	2,585	1,285	1,285	1,285
16,249	27,066	23,624	22,637	22,141
230,929	240,279	227,241	217,281	210,118
230,929	240,279	227,241	217,281	210,118
75,258	79,827	73,436	74,256	74,504
75,258	79,827	73,436	74,256	74,504
75,258	79,827	73,436	74,256	74,504
287 827	200 455	275 768	267,615	261,196
201.021	230.433	213.100		
2,111	2,585	1,285	1,285	1,285
	,	,	,	
	,	,	,	
2,111	2,585	1,285	1,285	1,285
2,111	2,585 27,066	1,285 23,624	1,285 22,637	1,285 22,141
2,111 16,249 306,187	2,585 27,066 320,106	1,285 23,624 300,677	1,285 22,637 291,537	1,285 22,141 284,622
	Estimated actual \$'000 0nsumer Co 212,569 2,111 16,249 230,929 230,929 230,929 230,929 75,258 75,258 75,258	Estimated actual \$'000         Budget actual \$'000           onsumer Commission           212,569         210,628           2,111         2,585           16,249         27,066           230,929         240,279           230,929         240,279           230,929         240,279           75,258         79,827           75,258         79,827           75,258         79,827           75,258         79,827           75,258         79,827	Estimated actual \$'000         Budget \$'000         Forward estimate \$'000           onsumer Commission         212,569         210,628         202,332           2,111         2,585         1,285           16,249         27,066         23,624           230,929         240,279         227,241           230,929         240,279         227,241           75,258         79,827         73,436           75,258         79,827         73,436	Estimated actual \$'000         Budget \$'000         Forward estimate \$'000         Forward estimate \$'000           onsumer Commission         212,569         210,628         202,332         193,359           2,111         2,585         1,285         1,285           16,249         27,066         23,624         22,637           230,929         240,279         227,241         217,281           230,929         240,279         227,241         217,281           230,929         240,279         227,241         217,281           230,929         240,279         227,241         217,281           75,258         79,827         73,436         74,256           75,258         79,827         73,436         74,256           75,258         79,827         73,436         74,256           75,258         79,827         73,436         74,256

a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses,

amortisation expenses, make good expenses, audit fees and Litigation Contingency Fund payments funded from equity.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

#### Table 2.2: Performance measure for Outcome 1

Table 2.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current Corporate Plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the October 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Enhanced welfare of Australians through enforcing laws that promote competition and protect consumers, as well as taking other regulatory and related actions including monitoring and market analysis, public education, determining the terms of access to infrastructure services, and discharging regulatory responsibilities governing energy markets and networks.

•	Program 1.1 – Australian Competition and Consumer Commission					
To achieve compliance with the <i>Competition and Consumer Act 2010</i> and other legislation to protect, strengthen and supplement the way competition works in Australian markets and industries to improve the efficiency of the economy and to increase the welfare of Australians.						
Key Activities	<ul> <li>The ACCC achieves Outcome 1 by using its resources to undertake the following key activities to achieve its seven strategic objectives:</li> <li>1. Address anti-competitive conduct and promote competition: <ul> <li>initiate compliance and enforcement actions to address harm to</li> </ul> </li> </ul>					
	<ul> <li>mature compariso and businesses resulting from anti-competitive conduct</li> <li>make decisions on authorisation, notification and certification trademark applications in the public interest</li> <li>undertake market studies and inquiries to contribute to improved market outcomes.</li> </ul>					
	<ol> <li>Prevent anti-competitive mergers:         <ul> <li>assess mergers to prevent changes in market structures that substantially lessen competition.</li> </ul> </li> </ol>					
	<ul> <li>3. Improve competition and choice by facilitating safe and secure data sharing by consumers through the Consumer Data Right (a): <ul> <li>deliver the enabling technology solutions for Consumer Data Right</li> <li>support Consumer Data Right participants, including through assistance with testing and on-boarding</li> <li>accredit Consumer Data Right data recipients</li> <li>promote compliance with and enforce the Consumer Data Right rules and standards.</li> </ul> </li> </ul>					
	<ul> <li>4. Protect consumers from misleading and deceptive conduct and promote fair trading: <ul> <li>initiate compliance and enforcement actions to address harm to consumers and small businesses resulting from non-compliance with the Australian Consumer Law and industry codes</li> <li>empower small businesses by increasing awareness of their rights under the Australian Consumer Law and industry codes</li> <li>empower consumers by increasing awareness of their rights under the Australian Consumer Law and alerting them to the risk of scams.</li> </ul> </li> </ul>					

Table 2.2: Performance measure for	Outcome 1	(continued)
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Key Activities       5. Protect consumers from unsafe products:         - identify safety hazards in consumer products and prioritise the risks the may result in serious injury and death         - address the highest priority risks of serious injury and death arising from the risks of serious injury and death	nat			
<ul> <li>address the highest priority risks of serious injury and death arising from</li> </ul>	<ul> <li>identify safety hazards in consumer products and prioritise the risks that may result in serious injury and death</li> </ul>			
safety hazards in consumer products through regulation, education, compliance and enforcement actions.	om			
<ol> <li>Regulate monopoly infrastructure and monitor concentrated markets in th long-term interests of consumers:</li> </ol>	e			
<ul> <li>formulate regulatory decisions that promote the long-term interests of end-users and consumers</li> </ul>				
<ul> <li>provide industry monitoring reports to government in relation to highly concentrated or emerging markets</li> </ul>				
<ul> <li>improve the efficient operation of markets by enforcing industry-speci competition and market rules.</li> </ul>	IC			
<ul> <li>7. Improve our own systems, capabilities and ways of working:</li> <li>– support our people to develop and meet their full potential; and facilita diverse, respectful and inclusive culture</li> </ul>	ite a			
<ul> <li>modernise our ICT, improve the reliability, flexibility and security of our business and data systems and enhance our data capabilities;</li> </ul>	r			
<ul> <li>adapt our ways of working to allow resources to be used flexibly to me changing priorities and to adopt innovative practices commensurate w the level of risk</li> </ul>				
	rther develop our standing as a world-class independent regulator rough external engagement and internal collaboration to support robust nd transparent decision making that is responsive to complex challenges			
Year Performance measures Expected Performance Results (b)				
Prior year     Number of competition enforcement     5       2021-22     interventions (court proceedings commenced, section 87B undertakings accepted, administrative resolutions).     5				
Percentage of merger matters considered 94% (under the informal merger review process) that were finalised by pre-assessment.				
Percentage of authorisation applications 100% assessed within statutory timeframe(s) (excluding time periods where information is outstanding).				
Number of Australian Consumer Law and				
industry codes enforcement interventions (court proceedings commenced, section 87B undertakings accepted, infringement notices issued, administrative resolutions). 8,843				
Number of small business Info centre contacts served.				

Year	Performance measures	Expected Performance Results	
Prior year 2021–22	Number of Info centre contacts served (includes Info centre contacts served and webforms received).	379,902	
	Number of monitoring reports (covering electricity, gas, communications, rail, petrol, aviation, ports and stevedoring sectors).	s, communications, rail, petrol,	
Year	Performance measures	Planned Performance Results	
Budget Year 2022–23	Number of competition enforcement interventions (court proceedings commenced, section 87B undertakings accepted, administrative resolutions).	Target is 6+	
	Percentage of merger matters considered (under the informal merger review process) that were finalised by pre-assessment.	Target is 80% to 95%	
	Percentage of authorisation applications assessed within statutory timeframe(s) (excluding time periods where information is outstanding).	Target is 100%	
	Number of Australian Consumer Law and industry codes enforcement interventions (court proceeding commenced, section 87B undertakings accepted, infringement notices issued, administrative resolutions).	Target is 40+	
	Number of small business Info centre contacts served.	Target is 7,000	
	Number of monitoring reports (covering electricity, gas, communications, rail, petrol, aviation, ports, and stevedoring sectors).	Target is 31	
Forward Estimates 2023–26	As per 2022-23	As per 2022–23	

Table 2.2: Performance measure for	Outcome 1	(continued)
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(a) The wording of this strategic objective has been revised to assist with clarity.

(b) Actual performance results against measures for 2021–22 as described in 2021–22 Portfolio Budget Statements.

The above program is linked to the Department of Health and Aged Care (Program 1.8 – Health Protection, Emergency Response and Regulation), the Department of Industry, Science and Resources (Program 1.2 – Growing innovative and competitive businesses, industries and regions), and the Department of Climate Change, Energy, the Environment and Water (Program 1.3 – Supporting reliable, secure and affordable energy).

#### Table 2.2: Performance measure for Outcome 1 (continued)

and protect consume monitoring and material mater	nced welfare of Australians through enforcing law mers, as well as taking other regulatory and relat arket analysis, public education, determining the rices, and discharging regulatory responsibilities	ed actions including terms of access to		
The AER exists so t We focus on ensurir zero emissions. We		Australia as it transitions to net nergy networks, under national		
Key Activities	<ul> <li>zero emissions. We regulate wholesale and retail energy markets, and energy networks, under national energy legislation and rules. The AER has functions in all states and territories except Western Australia.</li> <li>Key Activities</li> <li>The AER achieves Outcome 1 by:         <ul> <li>consumer protection: enabling consumers to make informed choices about their energy supplier, including through setting the Default Market Offer to protect consumers from high prices and encourage participation in the market, approving retailer policies to assist customers facing financial hardship, and administering a retailer of last resort scheme if a retailer fails</li> <li>retail energy market regulation: regulating retail electricity and gas markets in jurisdictions that have commenced the National Energy Retail Law: Tasmania (for electricity customers only), the Australian Capital Territory, South Australia, New South Wales and Queensland. We also provide a price comparison website – Energy Made Easy – to help consumers find the best energy offers for their needs</li> <li>wholesale energy market regulation: monitoring, investigating and enforcing compliance with national energy legislation and rules in wholesale electricity and gas markets. We monitor participant bidding and rebidding, market dispatch and prices, network constraints and outages, demand forecasts and forecasts of production: regulating electricity networks and natural gas pipelines by setting the maximum amount of revenue they can earn, with reference to factors including quality of engagement with customers, projected demand, age of infrastructure, operating and financial costs, and network reliability and safety standards</li> </ul> </li> </ul>			
Year	Performance measures	Expected Performance Results		
Prior year 2021–22	<ul> <li>Proportion of stakeholder survey respondents that agree with the statements:</li> <li>The AER supports and protects energy consumers, particularly those in vulnerable circumstances.</li> <li>The AER demonstrates a sound knowledge and understanding of energy consumers. Number of people completing their plan search on Energy Made Easy (EME).</li> <li>Percentage of new and amended retailer hardship policies assessed within 12 weeks of AER receiving all relevant information.</li> </ul>	78% 55% 970,000+ 100%		

Year	Performance measures	Expected Performance Results
Prior year 2021–22 (continued)	Percentage of retail authorisation and exemptions applications to sell energy assessed within 16 weeks of receiving all relevant information (a).	71%(authorisations) 80% (exemptions)
	Percentage of market reports published within agreed/statutory timeframes:	76%
	weekly Wholesale Markets	
	<ul> <li>quarterly Retail &amp; Wholesale Market Performance</li> </ul>	
	annual Retail Markets	
	annual Retail Compliance	
	<ul> <li>annual State of the Energy Market</li> </ul>	
	Biennial Wholesale Electricity Market	
	high Price Events.	
	Percentage of revenue reset determinations for electricity networks and gas pipelines completed within statutory timeframes.	100%
Year	Performance measures	Planned Performance Results
Budget Year 2022–23	Proportion of stakeholder survey respondents that agree with the statements:	
	<ul> <li>The AER supports and protects energy consumers, particularly those in vulnerable circumstances.</li> </ul>	Target is ≥ 2021-22 result
	<ul> <li>The AER demonstrates a sound knowledge and understanding of energy consumers.</li> </ul>	Target is ≥ 2021-22 result
	Number of people completing their plan search on Energy Made Easy (EME).	Target is ≥ 2021-22 result
	Percentage of new and amended retailer hardship policies assessed within 12 weeks of AER receiving all relevant information (a).	Target is 100%
	Percentage of retail authorisation and exemptions applications to sell energy assessed within 16 weeks of receiving all relevant information (a).	Target is 100%
	Percentage of market reports published within agreed/statutory timeframes.	Target is 100%
	Percentage of revenue reset determinations for electricity networks and gas pipelines completed within statutory timeframes.	Target is 100 %
Forward Estimates 2023–26	As per 2022–23	As per 2022–23

Table 2.2: Performance measure for Outcome 1 (continued)

a) Noting that service standards may not be met for complex applications that have greater due diligence requirements.

The above program is linked to the Department of Climate Change, Energy, the Environment and Water (Program 1.3 – Supporting reliable, secure and affordable energy).

#### Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2022–23 budget year, including the impact of budget measures and resourcing on financial statements.

#### 3.1 Budgeted financial statements

#### 3.1.1 Differences between entity resourcing and financial statements

The entity resource statement is prepared on a cash basis and provides a view of cash/appropriations resources available to the ACCC whilst the financial statements are prepared on an accrual basis.

#### 3.1.2 Explanatory notes and analysis of budgeted financial statements

The ACCC is budgeting for an approved operating loss of \$4.9m to support the development of its Consumer Data Right program after excluding depreciation, amortisation and the impact of AASB16 – Leases in 2022–23. This has been reflected in the Comprehensive Income Statement in Table 3.1

Total appropriation revenue for 2022–23 is estimated to be \$290.5 million. This has increased from \$286.9 million as reported in the March 2022–23 Portfolio Budget Statements. The total capital budget for 2022–23, which exists to cover the purchase of non-financial assets, is estimated to be \$31.7m. This has increased from \$30m as reported in the March 2022–23 Portfolio Budget Statements. The increases in operating and capital funding are primarily due to the new budget measures reported under Table 1.2.

The primary financial asset relates to receivables, and are used to fund the ACCC's capital program, employee entitlements, creditors and to provide working capital.

Non-financial assets represent future benefits that the ACCC will consume in producing outputs. The reported value represents the purchase price paid less depreciation incurred to date in using the asset. Buildings largely represent the recognition of the ACCC's long-term office accommodation leases under AASB 16-Leases.

Provisions and payables include:

- employee entitlements arising from services rendered by employees. The liability includes unpaid annual leave and long service leave
- long-term office accommodation lease liabilities under AASB16 Leases
- unpaid expenses as at balance date.

#### 3.2 Budgeted financial statements tables

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

the period ended by build					
	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual	<b>\$1000</b>	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	172,181	185,033	172,227	166,588	166,230
Suppliers	103,158	102,729	94,416	90,519	83,726
Depreciation and amortisation (a)	29,729	31,599	33,559	33,823	33,952
Finance costs	1,022	745	475	607	714
Losses from asset sales	97	-	-	-	-
Total expenses	306,187	320,106	300,677	291,537	284,622
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of					
services	2,045	2,536	1,246	1,256	1,256
Rental income	66	-	-	-	-
Sublease interest income	-	49	39	29	29
Total own-source revenue	2,111	2,585	1,285	1,285	1,285
Gains					
Other	2,126	115	115	115	115
Total gains	2,126	115	115	115	115
Total own-source income	4,237	2,700	1,400	1,400	1,400
Net (cost of)/contribution by					
services	(301,950)	(317,406)	(299,277)	(290,137)	(283,222)
Revenue from Government	288,855	290,455	275,768	267,615	261,196
Surplus/(deficit) attributable to the					
Australian Government	(13,095)	(26,951)	(23,509)	(22,522)	(22,026)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(823)	-	-	-	-
Total comprehensive income/(loss)	(13,918)	(26,951)	(23,509)	(22,522)	(22,026)
Total comprehensive income/(loss)					
attributable to the Australian					
Government	(13,918)	(26,951)	(23,509)	(22,522)	(22,026)

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

#### Note: Impact of net cash appropriation arrangements

	2021-22 Estimated	2022-23 Budget	2023-24 Forward	2024-25 Forward	2025-26 Forward
	actual \$'000	\$'000	estimate \$'000	estimate \$'000	estimate \$'000
Total comprehensive income/(loss) - as per statement of Comprehensive Income	(13,918)	(26,951)	(23,509)	(22,522)	(22,026)
plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a)	17.187	21.443	23.590	24.062	24.233
plus: depreciation/amortisation expenses for ROU assets (b)	12.542	10.156	9.969	9.761	9,719
less: lease principal repayments (b)	14,702	10,373	10,925	11,301	11,926
Net Cash Operating Surplus/ (Deficit) (c)	1,109	(5,725)	(875)	-	

Prepared on Australian Accounting Standards basis.

a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

b) Applies leases under AASB 16 Leases.

c) The 2022–23 operating result includes approval for an operating loss of \$4.9m to support the development of the Consumer Data Right program.

Table 3.2. Buugeleu uepartillelitai	Salaliee e			/	
	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual	<b>\$1000</b>	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents	2,113	2,113	2,113	2,113	2,113
Trade and other receivables	105,791	112,256	102,293	100,559	99,478
Total financial assets	107,904	114,369	104,406	102,672	101,591
Non-financial assets					
Land and buildings	82,926	84,457	72,987	61,833	50,485
Property, plant and equipment	2,899	4,382	5,009	4,475	3,995
Intangibles	42,408	53,872	52,518	41,709	32,086
Other non-financial assets	2,452	2,452	2,452	2,452	2,452
Total non-financial assets	130,685	145,163	132,966	110,469	89,018
Total assets	238,589	259,532	237,372	213,141	190,609
LIABILITIES					
Payables					
Suppliers	14,426	13,216	8,805	7,960	6,379
Other payables	8,521	8,521	8,521	8,521	8,521
Total payables	22,947	21,737	17,326	16,481	14,900
Interest bearing liabilities					
Leases	78,673	82,111	71,583	60,282	48,356
Total interest bearing liabilities	78,673	82,111	71,583	60,282	48,356
Provisions					
Employee provisions	51,413	51,413	46,236	44,847	44,847
Other provisions	2,902	2,902	2,902	2,902	2,902
Total provisions	54,315	54,315	49,138	47,749	47,749
Total liabilities	155,935	158,163	138,047	124,512	111,005
Net assets	82,654	101,369	99,325	88,629	79,604
EQUITY*					
Parent entity interest					
Contributed equity	216,743	262,409	283,874	295,700	308,701
Reserves	3,738	3,738	3,738	3,738	3,738
Retained surplus (accumulated					
deficit)	(137,827)	(164,778)	(188,287)	(210,809)	(232,835)
Total parent entity interest	82,654	101,369	99,325	88,629	79,604
Total equity	82,654	101,369	99,325	88,629	79,604

#### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

Prepared on Australian Accounting Standards basis.

\*'Equity' is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2022–23)

	Retained	Asset	Contributed	Total
	earnings	revaluation	equity/	equity
	0	reserve	capital	
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from				
previous period	(137,827)	3,738	216,743	82,654
Adjusted opening balance	(137,827)	3,738	216,743	82,654
Comprehensive income				
Surplus/(deficit) for the period	(26,951)	-	-	(26,951)
Total comprehensive income	(26,951)	-	-	(26,951)
Transactions with owners				
Distributions to owners				
Equity injection - Appropriation	-	-	14,000	14,000
Departmental Capital Budget (DCB)	-	-	31,666	31,666
Sub-total transactions with				
owners	-	-	45,666	45,666
Estimated closing balance as at				
30 June 2023	(164,778)	3,738	262,409	101,369
Closing balance attributable to				
the Australian Government	(164,778)	3,738	262,409	101,369

Prepared on Australian Accounting Standards basis

OPERATING ACTIVITIES         294,651         314,973         300,793         282,220         274,648           Appropriations         294,651         314,973         300,793         282,220         274,648           Sale of goods and rendering of services         4,534         3,410         2,156         1,282         1,282           Net GST received         20,74         -         -         -         -         -           Total cash received         312,745         332,566         315,355         294,597         286,519           Cash used         11,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,120         85,063           Net GST paid         10,308         14,437         12,531         11,215         10,715           Interest payments on lease liability         1,022         -	30 June)					
actual         \$'000         estimate         estimate         estimate         estimate         \$'000         \$'000           OPERATING ACTIVITIES         Cash received         294,651         314,973         300,793         282,220         274,648           Sale of goods and rendering of services         4,534         3,410         2,156         1,282         1,282           Net GST received         11,486         14,183         12,406         11,089         10,589           Cash used         312,745         332,566         315,355         294,597         286,579           Cash used         171,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,120         85,063           Net GST paid         10,308         14,437         12,531         11,215         10,715           Interest payments on lease liability         1,022         -         -         -         -           strash from/(used by)         007,715         322,193         304,430         283,290         274,593           Net cash from/(used by)         04,715         322,266         20,965         11,326         12,501           Operating activi						
\$'000         \$'000         \$'000         \$'000         \$'000         \$'000           OPERATING ACTIVITIES         Cash received         Appropriations         294,651         314,973         300,793         282,220         274,648           Sale of goods and rendering of services         4,534         3,410         2,156         1,282         1,282           Net GST received         11,486         14,183         12,406         11,089         10,589           Other         2,074         -         -         -         -         -           Cash used         312,745         332,566         315,355         294,597         286,519           Cash used         171,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,125         10,715           Interest payments on lease liability         1,022         -         -         -         -           State satued         307,715         322,193         304,430         283,290         274,593           Net cash from/(used by)         5,030         10,373         10,925         11,301         11,926           Other         33,272         32,266			Budget			
Cash received Appropriations         294,651         314,973         300,793         282,220         274,648           Sale of goods and rendering of services         4,534         3,410         2,156         1,282         1,282           Net GST received         11,486         14,183         12,406         11,089         10,589           Other         2,074         -         -         -         -           Total cash received         312,745         332,566         315,355         294,591         286,519           Cash used         11,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,120         85,063           Net GST paid         10,308         14,437         12,531         11,215         10,715           Interest payments on lease liability         1,022         -         -         -         -           operating activities         5,030         10,373         10,925         11,301         11,926           INVESTING ACTIVITIES         5,030         10,373         10,925         11,326         12,501           Cash used         24,263         32,266         20,965         11,326			\$'000			estimate \$'000
Appropriations       294,651       314,973       300,793       282,220       274,648         Sale of goods and rendering of services       4,534       3,410       2,156       1,282       1,282         Net GST received       11,466       14,183       12,406       11,089       10,589         Other       2,074       -       -       -       -         Total cash received       312,745       332,566       315,355       294,591       286,519         Cash used       11,486       14,183       12,406       11,089       10,589         Suppliers       98,397       104,450       99,458       91,120       85,063         Net GST paid       10,308       14,437       12,531       11,215       10,715         Interest payments on lease liability       1,022       -       -       -       -         stransferred to the OPA       22,693       17,588       14,562       12,371       11,871         Other       3,475       685       475       607       714         Total cash used       307,715       322,193       304,430       283,290       274,593         INVESTING ACTIVITIES       Cash used       24,263       32,266       20,965	OPERATING ACTIVITIES	_				
Sale of goods and rendering of services         4,534         3,410         2,156         1,282         1,282           Net GST received         11,486         14,183         12,406         11,089         10,589           Other         2,074         -         -         -         -         -           Total cash received         312,745         332,566         315,355         294,591         286,519           Cash used         171,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,120         85,063           Net GST paid         10,308         14,437         12,531         11,215         10,715           Interest payments on lease liability         1,022         -         -         -         -           transferred to the OPA         22,693         17,588         14,562         12,371         11,871           Other         3,475         685         475         607         714           Total cash used         307,715         322,193         304,430         283,290         274,593           Net cash from/(used by)         operating activities         5,030         10,373         10,925 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Sale of goods and rendering of services         4,534         3,410         2,156         1,282         1,282           Net GST received         11,486         14,183         12,406         11,089         10,589           Other         2,074         -         -         -         -         -           Total cash received         312,745         332,566         315,355         294,591         286,519           Cash used         171,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,120         85,063           Net GST paid         10,308         14,437         12,531         11,215         10,715           Interest payments on lease liability         1,022         -         -         -         -           transferred to the OPA         22,693         17,588         14,562         12,371         11,871           Other         3,475         685         475         607         714           Total cash used         307,715         322,193         304,430         283,290         274,593           Net cash from/(used by)         operating activities         5,030         10,373         10,925 </td <td>Appropriations</td> <td>294.651</td> <td>314.973</td> <td>300.793</td> <td>282.220</td> <td>274.648</td>	Appropriations	294.651	314.973	300.793	282.220	274.648
services         4,534         3,410         2,156         1,282         1,282           Net GST received         11,486         14,183         12,406         11,089         10,589           Other         2,074         -		- ,	- ,	,	- , -	,
Net GST received         11,486         14,183         12,406         11,089         10,589           Other		4,534	3,410	2,156	1,282	1,282
Total cash received         312,745         332,566         315,355         294,591         286,519           Cash used         171,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,203         11,20         94,591         286,519           Net GST paid         1014,450         99,458         91,014,450         99,458         91,014,450         99,458         91,014,450         99,458         91,014,450         99,458         91,014,450         99,458         91,014,437         12,531         11,215         10,017           Net cash from/(used by)         0,07,715         322,2193         304,430         283,220         274,593           Net cash from/(used by)         0,037,715         32,266         20,965         11,326         12,501           Net cash received	Net GST received		14,183		11,089	10,589
Cash used         171,820         185,033         177,404         167,977         166,230           Suppliers         98,397         104,450         99,458         91,120         85,063           Net GST paid         10,308         14,437         12,531         117,215         10,715           Interest payments on lease liability         1,022         -         -         -         -           s74 External Revenue         3,475         685         475         607         714           Total cash used         307,715         322,193         304,430         283,290         274,593           Net cash from/(used by)         operating activities         5,030         10,373         10,925         11,301         11,926           INVESTING ACTIVITIES         Cash used         24,263         32,266         20,965         11,326         12,501           Net cash from/(used by)         investing activities         (24,263)         32,266         20,965         11,326         12,501           Net cash from/(used by)         investing activities         (24,263)         32,266         20,965         11,326         12,501           Cosh received         33,970         32,266         20,965         11,326         12,501	Other	2,074	-	-	-	-
Employees       171,820       185,033       177,404       167,977       166,230         Suppliers       98,397       104,450       99,458       91,120       85,063         Net GST paid       10,308       14,437       12,531       11,215       10,715         Interest payments on lease liability       1,022       -       -       -       -         s74 External Revenue       1,022       -	Total cash received	312,745	332,566	315,355	294,591	286,519
Suppliers         98,397         104,450         99,458         91,120         85,063           Net GST paid         10,308         14,437         12,531         11,215         10,715           Interest payments on lease liability         1,022         -         -         -         -           s74 External Revenue         10,226         -         -         -         -         -           Other         3,475         685         475         607         714           Total cash used         307,715         322,193         304,430         283,290         274,593           Net cash from/(used by)         operating activities         5,030         10,373         10,925         11,301         11,926           INVESTING ACTIVITIES         Cash used         24,263         32,266         20,965         11,326         12,501           Total cash used         24,263         32,266         20,965         11,326         12,501           Purchase of property, plant and equipment and intangibles         24,263         32,266         20,965         11,326         12,501           Cash used         24,263         32,266         20,965         11,326         12,501           Other         698	Cash used					
Net GST paid         10,308         14,437         12,531         11,215         10,715           Interest payments on lease liability         1,022         -	Employees	171,820	185,033	177,404	167,977	166,230
Interest payments on lease liability       1,022       -       -       -       -         s74 External Revenue       22,693       17,588       14,562       12,371       11,871         Other       3,475       685       475       607       714         Total cash used       307,715       322,193       304,430       283,290       274,593         Net cash from/(used by)       operating activities       5,030       10,373       10,925       11,301       11,926         INVESTING ACTIVITIES       Cash used       24,263       32,266       20,965       11,326       12,501         Net cash rom/(used by)       investing activities       (24,263)       32,266       20,965       11,326       12,501         Net cash received       24,263       32,266       20,965       11,326       12,501         FINANCING ACTIVITIES       Cash received       (24,263)       (32,266)       (20,965)       11,326       12,501         Contributed equity       33,272       32,266       20,965       11,326       12,501         Other       698       -       -       -       -       -         Total cash used       14,702       10,373       10,925       11,301       11	Suppliers	98,397	104,450	99,458	91,120	85,063
s74 External Revenue transferred to the OPA       22,693       17,588       14,562       12,371       11,871         Other       3,475       685       475       607       714         Total cash used       307,715       322,193       304,430       283,290       274,593         Net cash from/(used by) operating activities       5,030       10,373       10,925       11,301       11,926         INVESTING ACTIVITIES       Cash used       24,263       32,266       20,965       11,326       12,501         Total cash used       24,263       32,266       20,965       11,326       12,501         Net cash from/(used by) investing activities       (24,263)       32,266       20,965       11,326       12,501         FINANCING ACTIVITIES       Cash received       23,272       32,266       20,965       11,326       12,501         Financing activities       (24,263)       33,272       32,266       20,965       11,326       12,501         Other       698       704       23,970       32,266       20,965       11,326       12,501         Cash used       14,702       10,373       10,925       11,301       11,926         Principal payments on lease liability       14,702	Net GST paid	10,308	14,437	12,531	11,215	10,715
transferred to the OPA       22,693       17,588       14,562       12,371       11,871         Other       3,475       685       475       607       714         Total cash used       307,715       322,193       304,430       283,290       274,593         Net cash from/(used by)       operating activities       5,030       10,373       10,925       11,301       11,926         INVESTING ACTIVITIES       Cash used       24,263       32,266       20,965       11,326       12,501         Total cash used       24,263       32,266       20,965       11,326       12,501         Net cash from/(used by)       investing activities       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         FINANCING ACTIVITIES       Cash received       33,272       32,266       20,965       11,326       12,501         Contributed equity       33,272       32,266       20,965       11,326       12,501         Other       698       698       11,301       11,926       12,501         Total cash received       33,970       32,266       20,965       11,301       11,926         Contributed equity       0,373       10,925       11,301       11,926	Interest payments on lease liability	1,022	-	-	-	-
Other         3,475         685         475         607         714           Total cash used         307,715         322,193         304,430         283,290         274,593           Net cash from/(used by)         operating activities         5,030         10,373         10,925         11,301         11,926           INVESTING ACTIVITIES         Cash used         Purchase of property, plant and equipment and intangibles         24,263         32,266         20,965         11,326         12,501           Total cash used         24,263         32,266         20,965         11,326         12,501           Net cash from/(used by)         investing activities         (24,263)         (32,266)         (20,965)         (11,326)         (12,501)           FINANCING ACTIVITIES         Cash received         (33,272)         32,266         20,965         11,326         12,501           Contributed equity         33,272         32,266         20,965         11,326         12,501           Other         698         0         0         0         0         0         0           Total cash received         33,970         32,266         20,965         11,326         12,501           Cash used         14,702         10,373	s74 External Revenue					
Total cash used       307,715       322,193       304,430       283,290       274,593         Net cash from/(used by)       operating activities       5,030       10,373       10,925       11,301       11,926         INVESTING ACTIVITIES       Cash used       24,263       32,266       20,965       11,326       12,501         Purchase of property, plant and equipment and intangibles       24,263       32,266       20,965       11,326       12,501         Net cash from/(used by)       investing activities       (24,263)       32,266       20,965       11,326       12,501         FINANCING ACTIVITIES       Cash received       (24,263)       (32,266)       (20,965       11,326       12,501         Contributed equity       33,272       32,266       20,965       11,326       12,501         Other       698       0       0       0       0       0       0         Total cash received       33,970       32,266       20,965       11,326       12,501       0         Contributed equity       0,373       10,925       11,301       11,926       0       0       0       0       0       0       0       0       0       0       0       0       0       0 </td <td>transferred to the OPA</td> <td>22,693</td> <td>17,588</td> <td>14,562</td> <td>12,371</td> <td>11,871</td>	transferred to the OPA	22,693	17,588	14,562	12,371	11,871
Net cash from/(used by) operating activities         5,030         10,373         10,925         11,301         11,926           INVESTING ACTIVITIES         Cash used         Purchase of property, plant and equipment and intangibles         24,263         32,266         20,965         11,326         12,501           Total cash used         24,263         32,266         20,965         11,326         12,501           Net cash from/(used by) investing activities         (24,263)         (32,266)         (20,965)         (11,326)         (12,501)           FINANCING ACTIVITIES         (24,263)         (32,266)         20,965         11,326         12,501           Contributed equity         33,272         32,266         20,965         11,326         12,501           Other         698         0         11,326         12,501           Cash used         33,970         32,266         20,965         11,326         12,501           Principal payments on lease liability         14,702         10,373         10,925         11,301         11,926           Total cash used         14,702         10,373         10,925         11,301         11,926           Net cash from/(used by)         19,268         21,893         10,040         25         575	Other	3,475	685	475	607	714
operating activities         5,030         10,373         10,925         11,301         11,926           INVESTING ACTIVITIES         Cash used         Purchase of property, plant and equipment and intangibles         24,263         32,266         20,965         11,326         12,501           Total cash used         24,263         32,266         20,965         11,326         12,501           Net cash from/(used by)         investing activities         (24,263)         (32,266)         (20,965)         (11,326)         (12,501)           FINANCING ACTIVITIES         Cash received         (33,272)         32,266         20,965         11,326         12,501           Contributed equity         33,272         32,266         20,965         11,326         12,501           Other         698         - <t< td=""><td>Total cash used</td><td>307,715</td><td>322,193</td><td>304,430</td><td>283,290</td><td>274,593</td></t<>	Total cash used	307,715	322,193	304,430	283,290	274,593
INVESTING ACTIVITIES           Cash used         Purchase of property, plant and equipment and intangibles         24,263         32,266         20,965         11,326         12,501           Total cash used         24,263         32,266         20,965         11,326         12,501           Net cash from/(used by) investing activities         (24,263)         32,266         20,965         11,326         12,501           FINANCING ACTIVITIES         (24,263)         (32,266)         (20,965)         (11,326)         (12,501)           FINANCING ACTIVITIES         (24,263)         (32,266)         (20,965)         (11,326)         (12,501)           FINANCING ACTIVITIES         (24,263)         (32,266)         (20,965)         (11,326)         (12,501)           Cash received         (24,263)         (32,266)         (20,965)         11,326         12,501           Other         698         33,970         32,266         20,965         11,326         12,501           Cash used         14,702         10,373         10,925         11,301         11,926           Principal payments on lease liability         14,702         10,373         10,925         11,301         11,926           Net cash from/(used by)         19,268         21,89	Net cash from/(used by)					
Cash used       Purchase of property, plant and equipment and intangibles       24,263       32,266       20,965       11,326       12,501         Total cash used       24,263       32,266       20,965       11,326       12,501         Net cash from/(used by) investing activities       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         FINANCING ACTIVITIES       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         Financing activities       (24,263)       (32,266)       (20,965)       11,326       12,501         Financing activities       (24,263)       (32,266)       (20,965)       11,326       12,501         Other       698       -       -       -       -       -         Other       698       -       <	operating activities	5,030	10,373	10,925	11,301	11,926
Purchase of property, plant and equipment and intangibles       24,263       32,266       20,965       11,326       12,501         Total cash used       24,263       32,266       20,965       11,326       12,501         Net cash from/(used by) investing activities       (24,263)       32,266       20,965       11,326       12,501         FINANCING ACTIVITIES       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         Financing activities       (24,263)       33,272       32,266       20,965       11,326       12,501         Other       698       0       0       12,501       12,501       12,501         Cash used       33,970       32,266       20,965       11,326       12,501         Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by)       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by)       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash held       35       -       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113	INVESTING ACTIVITIES					
equipment and intangibles       24,263       32,266       20,965       11,326       12,501         Total cash used       24,263       32,266       20,965       11,326       12,501         Net cash from/(used by) investing activities       (24,263)       32,266       20,965       11,326       12,501         FINANCING ACTIVITIES       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         FINANCING ACTIVITIES       (24,263)       (32,266)       20,965       11,326       12,501         Contributed equity Other       33,272       32,266       20,965       11,326       12,501         Total cash received       33,970       32,266       20,965       11,326       12,501         Cash used       14,702       10,373       10,925       11,301       11,926         Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by) financing activities       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash held       35       -       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       <	Cash used					
Total cash used       24,263       32,266       20,965       11,326       12,501         Net cash from/(used by) investing activities       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         FINANCING ACTIVITIES       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         Contributed equity Other       33,272       32,266       20,965       11,326       12,501         Total cash received       33,970       32,266       20,965       11,326       12,501         Cash used       -       -       -       -       -         Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by) financing activities       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash held       35       -       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113       2,113	Purchase of property, plant and					
Net cash from/(used by) investing activities         (24,263)         (32,266)         (20,965)         (11,326)         (12,501)           FINANCING ACTIVITIES Cash received Contributed equity Other         33,272         32,266         20,965         11,326         12,501           Other         698         11,326         12,501         12,501           Total cash received         33,970         32,266         20,965         11,326         12,501           Cash used Principal payments on lease liability         14,702         10,373         10,925         11,301         11,926           Total cash used         14,702         10,373         10,925         11,301         11,926           Net cash from/(used by) financing activities         19,268         21,893         10,040         25         575           Net increase/(decrease) in cash held         35         -         -         -         -           Cash and cash equivalents at the beginning of the reporting period         2,078         2,113         2,113         2,113         2,113         2,113	equipment and intangibles	24,263	32,266	20,965	11,326	
investing activities       (24,263)       (32,266)       (20,965)       (11,326)       (12,501)         FINANCING ACTIVITIES       Cash received       33,272       32,266       20,965       11,326       12,501         Contributed equity       33,272       32,266       20,965       11,326       12,501         Other       698       -       -       -       -         Total cash received       33,970       32,266       20,965       11,326       12,501         Cash used       -       -       -       -       -       -         Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by)       14,702       10,373       10,925       11,301       11,926         Net increase/(decrease) in cash       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash       35       -       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113       2,113         Cash and cash equivalents at       -       -       -       -       -       -	Total cash used	24,263	32,266	20,965	11,326	12,501
FINANCING ACTIVITIES       33,272       32,266       20,965       11,326       12,501         Contributed equity       33,272       32,266       20,965       11,326       12,501         Other       698       698       11,326       12,501         Total cash received       33,970       32,266       20,965       11,326       12,501         Cash used       14,702       10,373       10,925       11,301       11,926         Total cash used       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by)       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash       35       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113         Cash and cash equivalents at       -       -       -       -       -	· · · · ·					
Cash received       33,272       32,266       20,965       11,326       12,501         Other       698       698       11,326       12,501         Total cash received       33,970       32,266       20,965       11,326       12,501         Cash used       14,702       10,373       10,925       11,301       11,926         Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by)       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash       35       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113         Cash and cash equivalents at       1       11,326       11,326       11,326       11,926	-	(24,263)	(32,266)	(20,965)	(11,326)	(12,501)
Contributed equity Other       33,272       32,266       20,965       11,326       12,501         Total cash received       33,970       32,266       20,965       11,326       12,501         Cash used Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Total cash used       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by) financing activities       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash held       35       -       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113       2,113						
Other         698           Total cash received         33,970         32,266         20,965         11,326         12,501           Cash used         Principal payments on lease liability         14,702         10,373         10,925         11,301         11,926           Total cash used         14,702         10,373         10,925         11,301         11,926           Net cash from/(used by)         14,702         10,373         10,925         11,301         11,926           Net cash from/(used by)         19,268         21,893         10,040         25         575           Net increase/(decrease) in cash         35         -         -         -           Cash and cash equivalents at the beginning of the reporting period         2,078         2,113         2,113         2,113         2,113           Cash and cash equivalents at         1         11,326         11,326         11,326         11,326						
Total cash received       33,970       32,266       20,965       11,326       12,501         Cash used       9rincipal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Total cash used       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by)       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash       35       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113       2,113       2,113			32,266	20,965	11,326	12,501
Cash used       14,702       10,373       10,925       11,301       11,926         Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Total cash used       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by)       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash       135       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113         Cash and cash equivalents at       1 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Principal payments on lease liability       14,702       10,373       10,925       11,301       11,926         Total cash used       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by) financing activities       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash held       35       -       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113         Cash and cash equivalents at       4       -       -       -       -		33,970	32,266	20,965	11,326	12,501
Total cash used       14,702       10,373       10,925       11,301       11,926         Net cash from/(used by) financing activities       19,268       21,893       10,040       25       575         Net increase/(decrease) in cash held       35       -       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113         Cash and cash equivalents at        -       -       -       -						
Net cash from/(used by) financing activities19,26821,89310,04025575Net increase/(decrease) in cash held35Cash and cash equivalents at the beginning of the reporting period2,0782,1132,1132,1132,113Cash and cash equivalents at						
financing activities19,26821,89310,04025575Net increase/(decrease) in cash held35Cash and cash equivalents at the beginning of the reporting period2,0782,1132,1132,1132,1132,113Cash and cash equivalents at0000000000		14,702	10,373	10,925	11,301	11,926
Net increase/(decrease) in cash         held       35       -       -       -         Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113         Cash and cash equivalents at       2       2       2       2       2       2       2       2       2       2       2       2       2       13       2       2       13       2 <td></td> <td>19.268</td> <td>21.893</td> <td>10.040</td> <td>25</td> <td>575</td>		19.268	21.893	10.040	25	575
held35Cash and cash equivalents at the beginning of the reporting period2,0782,1132,1132,113Cash and cash equivalents at22222	-			1- 2	~	
Cash and cash equivalents at the beginning of the reporting period       2,078       2,113       2,113       2,113       2,113         Cash and cash equivalents at       2,078       2,113       2,113       2,113       2,113		35	-	-	-	-
beginning of the reporting period2,0782,1132,1132,1132,113Cash and cash equivalents at	Cash and cash equivalents at the					
Cash and cash equivalents at		2,078	2,113	2,113	2,113	2,113
			., 2	.,	.,	_, •
	the end of the reporting period	2,113	2,113	2,113	2,113	2,113

## Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.

luget stater	nent (ioi	the period	i enueu si	J Juliej
2021-22	2022-23	2023-24	2024-25	2025-26
Estimated	Budget	Forward	Forward	Forward
	<b>\$1000</b>			estimate
\$'000	\$'000	\$'000	\$'000	\$'000
32,172	31,666	20,365	10,726	11,901
1,100	14,000	1,100	1,100	1,100
33,272	45,666	21,465	11,826	13,001
32,772	32,266	20,965	11,326	12,501
500	13,400	500	500	500
33,272	45,666	21,465	11,826	13,001
600	3,350	6,099	600	600
32,172	28,916	14,866	10,726	11,901
32,772	32,266	20,965	11,326	12,501
32,772	32,266	20,965	11,326	12,501
	2021-22 Estimated actual \$'000 32,172 1,100 33,272 32,772 500 33,272 600 32,172 32,772 32,772	2021-22         2022-23           Estimated actual \$'000         Budget           32,172         31,666           1,100         14,000           33,272         45,666           32,772         32,266           500         13,400           33,272         45,666           600         3,350           32,172         28,916           32,772         32,266	2021-22         2022-23         2023-24           Estimated actual \$'000         Budget \$'000         Forward estimate \$'000           32,172         31,666         20,365           1,100         14,000         1,100           33,272         45,666         21,465           32,772         32,266         20,965           500         13,400         500           33,272         45,666         21,465           600         3,350         6,099           32,172         28,916         14,866           32,772         32,266         20,965	Estimated actual \$'000         Budget \$'000         Forward estimate \$'000         Forward estimate \$'000           32,172         31,666         20,365         10,726           1,100         14,000         1,100         1,100           33,272         45,666         21,465         11,826           32,772         32,266         20,965         11,326           500         13,400         500         500           33,272         45,666         21,465         11,826           600         3,350         6,099         600           32,172         28,916         14,866         10,726           32,772         32,266         20,965         11,326

#### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.

a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

b) Includes purchases from current and previous years' Departmental capital budgets (DCBs).

#### Table 3.6: Statement of departmental asset movements (Budget year 2022–23)

•	Buildings	Other	Computer	, Total
	Ū		software and	
		plant and	intangibles	
		equipment		
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022				
Gross book value	20,667	4,309	68,024	93,000
Gross book value - ROU assets	95,559	-	-	95,559
Accumulated depreciation/				
amortisation and impairment	(2,886)	(1,410)	(25,616)	(29,912)
Accumulated depreciation/amortisation				
and impairment - ROU assets	(30,414)	-	-	(30,414)
Opening net book balance	82,926	2,899	42,408	128,233
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation equity (a)	-	-	600	600
By purchase - appropriation ordinary annual services (b)	785	3,363	27,518	31,666
By purchase - appropriation equity -			,	,
ROU assets	13,811	-	-	13,811
Total additions	14,596	3,363	28,118	46,077
Other movements				
Depreciation/amortisation expense	(2,909)	(1,880)	(16,654)	(21,443)
Depreciation/amortisation on				
ROU assets	(10,156)	-	-	(10,156)
Total other movements	(13,065)	(1,880)	(16,654)	(31,599)
As at 30 June 2023				
Gross book value	20,667	4,309	68,624	93,600
Gross book value - ROU assets	110,155	3,363	27,518	141,036
Accumulated depreciation/ amortisation and impairment	(5,795)	(3,290)	(42,270)	(51,355)
Accumulated depreciation/amortisation and		( ) )		( , ,
impairment - ROU assets	(40,570)	-	-	(40,570)
Closing net book balance	84,457	4,382	53,872	142,711

Prepared on Australian Accounting Standards basis.

a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022–23, including Collection Development Acquisition Budget.

 b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022–23 for depreciation/amortisation expenses, Departmental Capital Budget or other operational expenses.

overnment (for the period ended					
	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Write-down and impairment of assets	159,243	-	-	-	-
Total expenses administered on					
behalf of Government	159,243	-	-	-	-
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Non-taxation revenue					
Fines and costs	260,549	120,724	137,498	156,694	207,244
Total non-taxation revenue	260,549	120,724	137,498	156,694	207,244
Total own-source revenue administered on behalf of					
Government	260,549	120,724	137,498	156,694	207,244
Net (cost of)/contribution by					
services	(101,306)	(120,724)	(137,498)	(156,694)	(207,244)
Surplus/(deficit)	101,306	120,724	137,498	156,694	207,244

## Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.

## Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Trade and other receivables	55,991	55,991	55,991	55,991	55,991
Total financial assets	55,991	55,991	55,991	55,991	55,991
Non-financial assets					
Total assets administered on					
behalf of Government	55,991	55,991	55,991	55,991	55,991
Net assets/(liabilities)	55,991	55,991	55,991	55,991	55,991

Prepared on Australian Accounting Standards basis.

	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Fines and costs	91,329	120,724	137,498	156,694	207,244
Total cash received	91,329	120,724	137,498	156,694	207,244
Net cash from/(used by)					
operating activities	91,329	120,724	137,498	156,694	207,244
Net increase/(decrease) in cash					
held	91,329	120,724	137,498	156,694	207,244
- Transfers from other entities (Finance - Whole of					
Government)	(91,329)	(120,724)	(137,498)	(156,694)	(207,244)
Total cash from Official Public Account	(91,329)	(120,724)	(137,498)	(156,694)	(207,244)
Cash and cash equivalents at end of reporting period	-	_	-	-	-

## Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.