



Highlights Report

TSY



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RESPONSES:
1,047 of 1,155

RESPONSE RATE:
91%

EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of $-/+$ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT SCORES AREN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR AN AGENCY. IT IS A MEASURE OF THE EMOTIONAL CONNECTION AND COMMITMENT EMPLOYEES HAVE TO WORKING FOR THE AGENCY.

YOUR EMPLOYEE ENGAGEMENT SCORE 76%		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
SAY	Overall, I am satisfied with my job	80	80%	-1	+7 ↑	+4	+5 ↑
	I am proud to work in my agency	87	87%	-2	+12 ↑	+12 ↑	+10 ↑
	I would recommend my agency as a good place to work	80	80%	-3	+12 ↑	+9 ↑	+10 ↑
	I believe strongly in the purpose and objectives of my agency	85	85%	-1	+2	+4	+2
STAY	I feel a strong personal attachment to my agency	67	67%	-3	+2	+6 ↑	+2
	I feel committed to my agency's goals	85	85%	+1	+4	+5 ↑	+3
STRIVE	I suggest ideas to improve our way of doing things	89	89%	0	+5 ↑	+1	+2
	I am happy to go the 'extra mile' at work when required	96	96%	0	+5 ↑	+3	+3
	I work beyond what is required in my job to help my agency achieve its objectives	89	89%	+1	+7 ↑	+5 ↑	+5 ↑
	My agency really inspires me to do my best work every day	64	64%	-3	+7 ↑	+8 ↑	+7 ↑

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges		80%	-2	+1	0	0
My supervisor can deliver difficult advice whilst maintaining relationships		80%	-1	+1	+1	+1
My supervisor invites a range of views, including those different to their own		83%	-	+3	+1	+2
My supervisor encourages my team to regularly review and improve our work		81%	-1	+1	+1	+1
My supervisor is invested in my development		75%	-1	+2	0	+1
My immediate supervisor encourages me		78%	+1	+2	0	0
My supervisor ensures that my workgroup delivers on what we are responsible for		92%	+2	+5 	+3	+3
My supervisor provides me with helpful feedback to improve my performance		73%	-	-2	-2	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	71	19	10	71%	-4	+4	-2	+1
My SES manager presents convincing arguments and persuades others towards an outcome	75	18	7	75%	-	+15 ↑	+6 ↑	+10 ↑
My SES manager promotes cooperation within and between agencies	79	16	5	79%	-1	+13 ↑	+4	+9 ↑
My SES manager encourages innovation and creativity	69	23	8	69%	-	+5 ↑	-1	+3
My SES manager creates an environment that enables us to deliver our best	72	19	9	72%	-	+10 ↑	+3	+7 ↑
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	83	13	4	83%	-2	+10 ↑	+3	+6 ↑
ALL SES	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
In my agency, the SES work as a team	63	24	13	63%	+1	+10 ↑	+5 ↑	+9 ↑
In my agency, the SES clearly articulate the direction and priorities for our agency	65	22	13	65%	-6 ↓	+5 ↑	+2	+4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



COMMUNICATION AND CHANGE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My supervisor communicates effectively		81%	-3	-1	-2	-1
My SES manager communicates effectively		75%	-6↓	+6↑	-1	+2
In my agency, communication between SES and other employees is effective		57%	-9↓	+6↑	+2	+5↑
Internal communication within my agency is effective		63%	-2	+5↑	+4	+5↑
When changes occur, the impacts are communicated well within my workgroup		68%	-2	+2	0	+1
Staff are consulted about change at work		41%	-4	-4	-3	-3
Change is managed well in my agency		44%	-11↓	+1	+2	+4

KEY

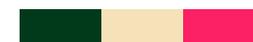


AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My job gives me opportunities to utilise my skills		90%	0	+6	+4	+4
I have a choice in deciding how I do my work		67%	0	+6	0	-1
Where appropriate, I am able to take part in decisions that affect my job		78%	-	+11	+5	+7
I am clear what my duties and responsibilities are		78%	-1	-1	+1	0
I am satisfied with the recognition I receive for doing a good job		73%	0	+7	+2	+4
I am fairly remunerated (e.g. salary, superannuation) for the work that I do		76%	-1	+11	+2	+6
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)		85%	-1	+8	+7	+6
I am satisfied with the stability and security of my job		93%	+1	+13	+8	+13
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration		86%	-	+11	+9	+8

KEY

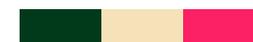


AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
I feel a strong personal attachment to the APS	65	26	9	65%	0	+2	+2	+4
I understand how my role contributes to achieving an outcome for the Australian public	91			91%	+1	+1	+2	+1
I believe strongly in the purpose and objectives of the APS	86	12		86%	-5↓	+5↑	+3	+4

KEY

 **AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR**
 **AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR**

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
What best describes your current workload?						
Well above capacity – too much work		20%	-3	-4	-5	-8
Slightly above capacity – lots of work to do		41%	0	0	+1	+1
At capacity – about the right amount of work to do		30%	0	+2	+4	+5
Slightly below capacity – available for more work		8%	+3	+2	+1	+2
Well below capacity – not enough work		1%	0	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

INCLUSION

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	81	81%	-2	+2	0	0
My supervisor actively supports people from diverse backgrounds	79	79%	-	-1	-2	-1
I receive the respect I deserve from my colleagues at work	83	83%	0	+2	0	+1

KEY

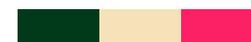


AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.

YOUR INNOVATION INDEX SCORE 66%		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Enabling innovation	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	93	93%	-	+6 ⬆️	+3	+4
	My immediate supervisor encourages me to come up with new or better ways of doing things	76	76%	-	+1	0	0
	People are recognised for coming up with new and innovative ways of working	65	65%	-	+3	+3	+3
	My agency inspires me to come up with new or better ways of doing things	47	47%	-15 ⬇️	-1	+3	+2
	My agency recognises and supports the notion that failure is a part of innovation	31	31%	-	-5 ⬇️	0	-2

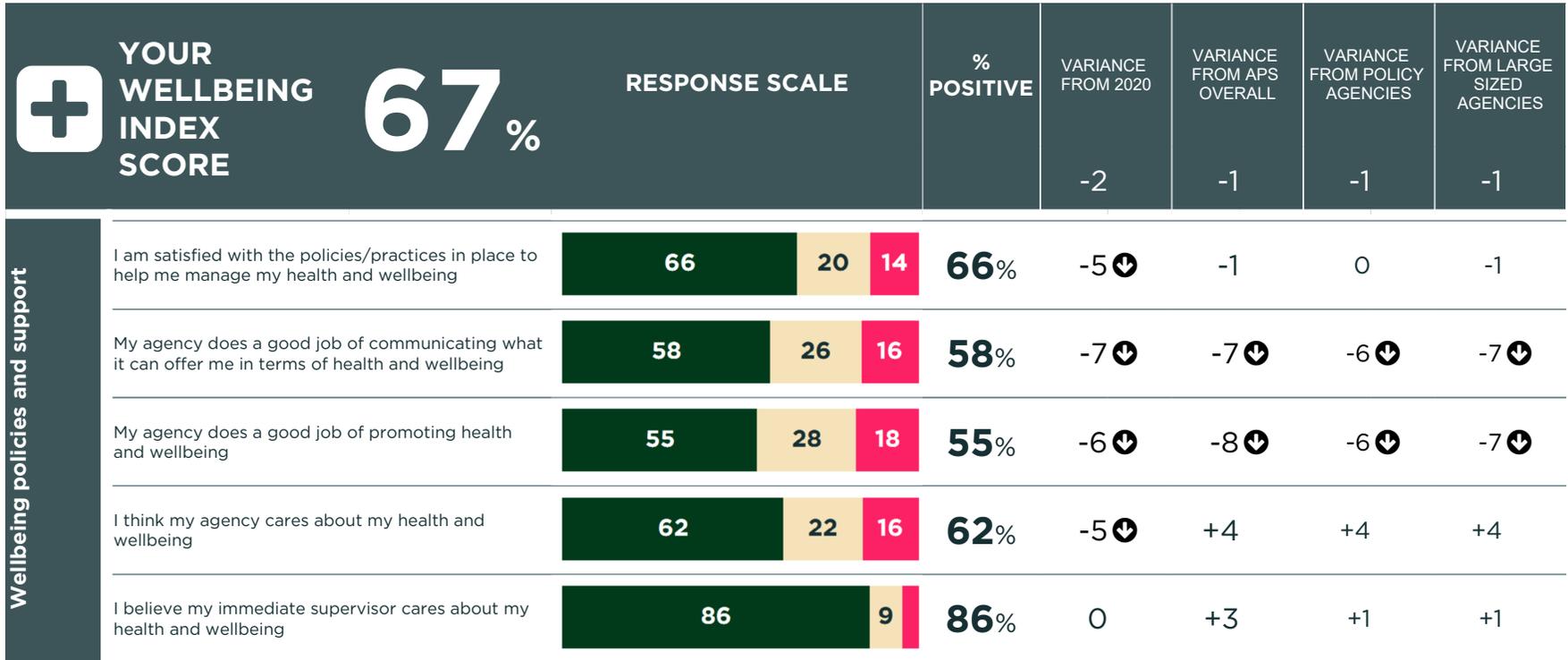
KEY	AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	Positive	Neutral	Negative

WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.



KEY

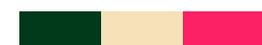


AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

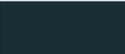
Positive Neutral Negative



WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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How often do you find your work stressful?

Always		4%	-	-2	-1	-2
Often		32%	-	+4	+3	+3
Sometimes		48%	-	0	-1	0
Rarely		14%	-	-2	-1	-1
Never		2%	-	0	0	0

To what extent is your work emotionally demanding?

To a very large extent		6%	-3	-2	0	-2
To a large extent		20%	-1	-3	-1	-2
Somewhat		39%	+1	-1	-2	-1
To a small extent		26%	+4	+5 	+3	+4
To a very small extent		8%	-1	+1	0	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
I feel burned out by my work						
Strongly agree		9%	-4	0	+1	0
Agree		28%	-3	+3	+3	+2
Neither agree nor disagree		30%	-2	-1	0	0
Disagree		26%	+5 	-2	-2	-1
Strongly disagree		7%	+4	0	-1	0
In general, would you say that your health is:						
Excellent		14%	-	+3	+2	+2
Very good		37%	-	+2	+1	+1
Good		32%	-	-3	-3	-3
Fair		14%	-	-1	0	0
Poor		3%	-	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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In the last month, please rate your workgroup's overall performance:

Excellent		34%	-	+7 	+4	+5 
Very good		54%	-	-1	0	-1
Average		10%	-	-6 	-3	-4
Below average		1%	-	-1	0	-1
Well below average		0%	-	0	0	0

In the last month, please rate your agency's success in meeting its goals and objectives:

Excellent		31%	-	+16 	+13 	+15 
Very good		56%	-	+1	-1	+1
Average		11%	-	-13 	-10 	-12 
Below average		2%	-	-2	-1	-2
Well below average		0%	-	-1	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well		84%	0	+3	+1	+2
My workgroup has the tools and resources we need to perform well		72%	-1	+8 	+7 	+10 
The people in my workgroup use time and resources efficiently		82%	+1	+5 	+3	+4
My workgroup can readily adapt to new priorities and tasks		91%	0	+5 	+4	+5 
The people in my workgroup cooperate to get the job done		92%	+1	+5 	+3	+4

KEY

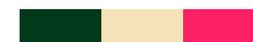


AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



RETENTION



EMPLOYEES WHO INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS WERE ASKED WHAT THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Which of the following statements best reflects your current thoughts about working in your current position?						
I want to leave my position as soon as possible		8%	-	-2	-3	-2
I want to leave my position within the next 12 months		32%	-	+10	+5	+8
I want to stay working in my position for the next one to two years		46%	-	+10	+4	+6
I want to stay working in my position for at least the next three years		14%	-	-18	-6	-11
What best describes your plans involved with leaving your current position?						
I am planning to retire		2%	-	-4	-2	-2
I am pursuing another position within my agency		40%	-	-2	0	-1
I am pursuing a position in another agency		31%	-	+6	+1	+4
I am pursuing work outside the APS		13%	-	+1	+4	+2
It is the end of my non-ongoing, casual or contracted employment		2%	-	-1	-1	-2
Other		13%	-	0	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RETENTION



EMPLOYEES WHO WANTED TO LEAVE WERE ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE THREE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (3 highest responses):						
I want to try a different type of work or I'm seeking a career change		17%	-	-	-	-
I am looking to further my skills in another area		17%	-	-	-	-
I wish to pursue a promotion opportunity		13%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?						
Yes		10%	+1	-2	-1	-1
No		90%	-1	+2	+1	+1
Did this discrimination occur in your current agency?						
Yes		83%	0	-10 ↓	-7 ↓	-9 ↓
No		17%	0	+10 ↑	+7 ↑	+9 ↑
Basis for the discrimination that you experienced (3 highest responses):						
Gender		63%	-	-	-	-
Race		31%	-	-	-	-
Age		17%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF HARASSMENT OR BULLYING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

HARASSMENT AND BULLYING

RESPONSE SCALE

%

VARIANCE FROM 2020

VARIANCE FROM APS OVERALL

VARIANCE FROM POLICY AGENCIES

VARIANCE FROM LARGE SIZED AGENCIES

During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes		7%	0	-4	-4	-4
No		88%	-1	+6	+5	+5
Not sure		5%	+1	-1	-1	-1

Types of harassment or bullying experienced (3 highest responses):

Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		47%	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		43%	-	-	-	-
Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)		31%	-	-	-	-

Did you report the harassment or bullying?

I reported the behaviour in accordance with my agency's policies and procedures		25%	-	-8	-6	-8
It was reported by someone else		10%	-	+3	+2	+3
I did not report the behaviour		65%	-	+6	+3	+5

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?						
Yes		1%	0	-2	-1	-2
No		95%	-1	+5	+3	+4
Not sure		3%	+1	-2	-1	-1
Would prefer not to answer		1%	0	-2	-1	-1
Types of corrupt behaviours witnessed (3 highest responses):						
Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit		73%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest		20%	-	-	-	-
Green-lighting		20%	-	-	-	-
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures		21%	-	+2	+8	+5
It was reported by someone else		0%	-	-15	-13	-13
I did not report the behaviour		79%	-	+14	+5	+9
KEY			AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR		

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
How do you describe your gender?						
Man or male		48%	+1	+11	+13	+11
Woman or female		49%	-1	-10	-12	-10
Non-binary		0%	-	0	0	0
I use a different term		0%	-	0	0	0
Prefer not to say		3%	+1	0	0	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes		2%	0	-2	-2	-1
No		98%	0	+2	+2	+1
Do you have an ongoing disability?						
Yes		6%	+2	-3	-3	-3
No		94%	-2	+3	+3	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Do you have carer responsibilities?						
Yes		34%	-2	-6 ↓	-6 ↓	-6 ↓
No		66%	+2	+6 ↑	+6 ↑	+6 ↑
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQ+)?						
Yes		8%	+2	+1	-1	0
No		92%	-2	-1	+1	0
In which country were you born?						
Australia		82%	-	+5 ↑	+3	+4
Other country		18%	-	-5 ↓	-3	-4
Do you speak a language other than English at home?						
No, English only		82%	-	+2	0	0
Yes, other		18%	-	-2	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

TIME TO TAKE ACTION



CELEBRATE

What things do we do well?

THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.



INVESTIGATE FURTHER WITH OUR TEAMS

Are there any other opportunities coming out of the results that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?



OPPORTUNITIES

Areas we need to focus on and turn into action plans:

WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?



USE THIS PAGE TO START YOUR LOCAL ACTION PLANS

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



$$\frac{\text{number of respondents who answered the question}}{\text{number of respondents who answered the question}} = \% \text{ POSITIVE}$$

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.